



ANNUAL REPORT

01 Apr 2025 - 31 Mar 2026

FY2025/2026

ABOUT US

The Singapore Hockey Federation ("the Federation" or "SHF") is a society registered in Singapore with the Registrar of Societies ("ROS") under the Societies Act (Chapter 311) and has its registered office at 57 Anchorvale Road, #02-08 Seng Kang Sports & Recreation Centre, Singapore 544964.

The Federation was registered as a Charity under the Charities Act (Chapter 37) on 10 December 2010 and was granted Institutions of a Public Character ("IPC") status from 31 March 2024 to 30 March 2027. The Federation's Charity Unique Entity Number is S92SS0120J and its Entity Registration Number is 0175/1992(ROS), 61146710000G(CRN).

KEY OBJECTIVES

NSA Governance:	Enhance productivity and staff capability
Business Capability:	Implement Sponsorship and Media Plan
Pathways Development:	Advance Participation and Technical Plan
High Performance:	Regular Qualification to Higher Level Regional & International Competitions
Community Engagement:	Advancement of Hockey and Promote Active Participation and Health

VISION

Empowering a vibrant, inclusive, and inspiring hockey community.

MISSION

To encourage, promote, develop, and manage the game of Hockey in Singapore and to build and sustain a healthy sporting environment amongst the masses.

GUIDING PRINCIPLES

- Long Term Planning
- Engagement
- Flexibility and Agility

GOVERNING INSTRUMENT

The governing instrument for the Singapore Hockey Federation is its Constitution.

GOVERNING BOARD

The Federation is led by fourteen (14) Executive Board ("EB") members from 1 Apr 2024 – 31 Mar 2026. The EB members originally consist of ten (10) elected at the Annual General Meeting ("AGM") of the Federation held on 26 Sep 2022 for a four (4) years term, Athlete Commission Chair elected on 18 Nov 2022 for a four (4) years term and 3 appointed members by the elected members on 21 Feb 2024 and 22 January 2025 for a two (2) years term. The names and designations of the current EB members are as follows: -

President	Mr Mathavan Devadas
Deputy President	Mr Desmond Ang
Treasurer	Mr Wayne Soo
Asst. Treasurer	Ms Latha Natarajan
Secretary General	Mr Abdul Samad
Asst. Secretary General	Ms Bernetta Tan
Vice President	Ms Vimalatulasi
Vice President	Mr Shamir Osman
Vice President	Mr Ramesh Appoo
Vice President	Ms Lilian Chee
Athlete Commission Chair	Ms Tay Siu Hua
Appointed Member	Mr Jaya Moorthi
Appointed Member	Mr Srikanth Kakulapati
Appointed Member	Mr Elliott Danker

AFFILIATIONS

The Federation remains affiliated with International Hockey Federation ("FIH"), the Asian Hockey Federation ("AHF") and the Singapore National Olympic Council ("SNOC") and is a sports partner of Sports Singapore ("SportSG").

There are currently 45 Affiliates of the Federation. Attached in Appendix 1 is a list of the Affiliates.

ANNUAL GENERAL MEETING

The 32nd Annual General Meeting of the Federation was held on Monday, 29 September 2025 at the Level 4 VIP Room, 57 Anchorvale Road, Sengkang Sports & Recreation Centre.

Jan, Chan & Partners, Certified Public Accountants was appointed as the Federation's external Auditors for the period of April 2025 to March 2026 until the next Annual General Meeting.

CONSTITUTION

The Federation's constitution 2024 was updated with amendments passed on 30 September 2024 during the Annual General Meeting and approved by the Registrar of Societies on 15 Oct 2024 and further circulated to all affiliates.

GOVERNING BOARD

EXECUTIVE BOARD MEMBERS			
NAME	CURRENT APPOINTMENT	OCCUPATION	PAST APPOINTMENT(S)
Mathavan Devadas	President, 26 Sep 2022	Lawyer	President, 31 Oct 2020 President, 7 Aug 2018 President, 21 Jul 2016 President, 31 Oct 2014 Vice-President, 28 Jun 2012
Desmond Ang	Deputy President, 23 Oct 2024	Strata Manager	Vice-President, 26 Sep 2022 Vice-President, 31 Oct 2020 Council Member, 7 Aug 2018
Wayne Soo	Treasurer, 26 Sep 2022	Managing Partner	
Latha Natarajan	Asst. Treasurer, 26 Sep 2022	Finance Director	
Abdul Samad	Secretary General, 26 Sep 2022	Teacher	General Secretary, 31 Oct 2020 General Secretary, 7 Aug 2018 Council Member, 21 Jul 2016
Bernetta Tan	Asst. Secretary General, 26 Sep 2022	HR Business Partner	
Vimalatulasi	Vice President, 21 Feb 2024	Public Servant	Council Member, 2020 Vice-President, 2018 Vice-President, 2016
Shamir Osman	Vice President, 26 Sep 2022	Marketing/ Communications	Asst Treasurer, 31 Oct 2020
Lilian Chee	Vice President, 26 Sep 2022	Public Servant	
Ramesh Appoo	Vice President, 23 Oct 2024	Lawyer	Deputy President, 31 Oct 2020 Deputy President, 7 Aug 2018 Deputy President, 21 Jul 2016 Deputy President, 31 Oct 2014 Asst Treasurer, 28 Jun 2012
Tay Siu Hua	Athlete Commission Chair, 21 Feb 2024	Lead Specialist	Appointed Member, 21 Nov 2022
Jaya Moorthi	Appointed Member, 22 Jan 2025	Vice-President, Global Procurement	Appointed Member, 21 Nov 2022 Vice-President, 31 Oct 2020 Vice-President, 7 Aug 2018
Srikanth Kakulapati	Appointed Member, 22 Jan 2025	Director	Appointed Member, 21 Nov 2022
Elliott Danker	Appointed Member, 21 Feb 2024	Media Producer Presenter	

From 1 April 2025 to 31 March 2026, twelve (12) EB Meetings were held. Attached in Appendix 2 is a Record of Attendance of EB Members at meetings held during the said period.

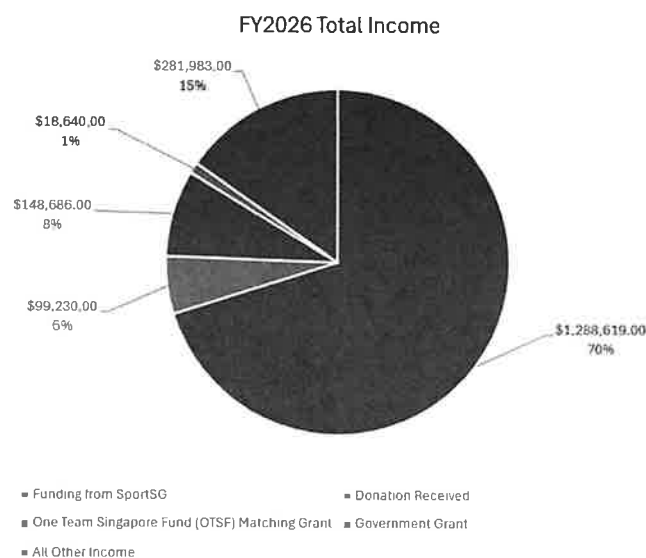
Between EB Meetings, urgent decisions continued to be made by circulation through e-mail communication and subsequently reconfirmed at the subsequent EB Meeting.

Current membership of Sub-Committees was reviewed and nominations were sought from affiliates following the Annual General Meeting held on 26 Sep 2022 with periodic updates for removal or addition of members with approval from the EB. A list of Sub-Committee members is attached in Appendix 3.

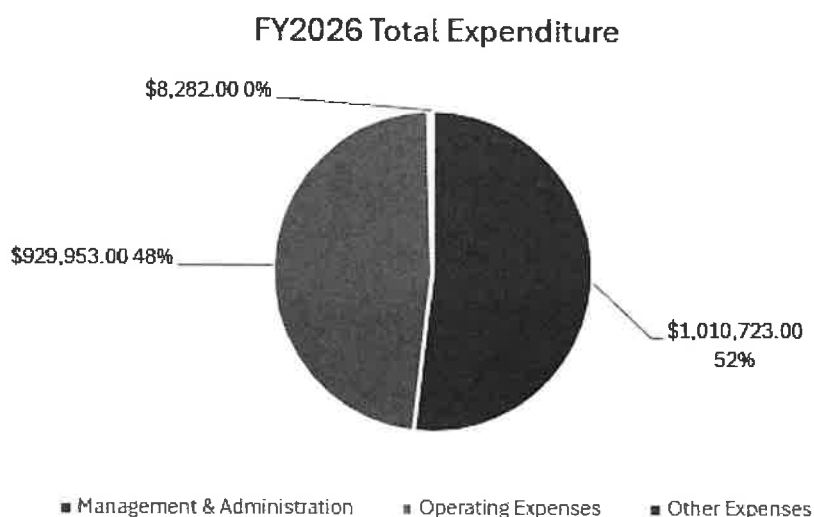
Attached in Appendix 4 is the Secretariat Organisational structure.

SUMMARY OF FINANCIAL PERFORMANCE

TOTAL INCOME	FY2025 \$1,634,842	FY2026 \$1,837,158
Funding from SportSG	\$1,221,563	\$1,288,619
Donation Received	\$124,995	\$99,230
One Team Singapore Fund (OTSF) Matching Grant	\$19,670	\$148,686
Government Grant	\$24,010	\$18,640
All Other Income	\$244,604	\$281,983



TOTAL EXPENDITURE	FY2025 \$2,010,838	FY2026 \$1,948,958
Management & Administration	\$941,645	\$1,010,723
Operating Expenses	\$1,067,417	\$929,953
Other Expenses	\$1,776	\$8,282



REASONS FOR VARIATION

Income

SHF's total income increased by 12% to \$1,837,158, representing an increase of \$202,316 compared to the previous year.

1. OTSF matching grant increased mainly due to higher eligible donations collected in the second half of 2024, resulting in a higher matching grant received in August 2025.
2. SportSG funding increased mainly due to higher funding received during the year.
3. Other income increased mainly due to higher course and event-related income. This was primarily attributable to higher league income from more clubs joining the league and higher sponsorship income, including apparel sponsorship and cash sponsorship from Hockey Hong Kong China towards team meal allowances during the 9th Women's Hockey Invitational Tournament. The increase was partially offset by lower umpire appointment and registration income and lower sanction fees.
4. Donations received decreased mainly due to lower donor contributions received during the year, partially offsetting the overall increase in income.
5. Government grant income decreased mainly due to lower support received under the Progressive Wage Credit Scheme (PWCS), following changes in the scheme's co-funding rates.

Expenditure

SHF's total expenditure decreased by 3% to \$1,948,958, representing a decrease of \$61,880 compared to the previous year.

1. Management and administration expenses increased mainly due to higher coaching fees arising from increased coaching rates and the engagement of overseas coaches, resulting in additional accommodation and travelling costs.
2. Management and administration expenses increased mainly due to higher manpower costs arising from salary increments and additional staff transition costs incurred during the year.
3. Operating expenses decreased mainly due to no major competition events being conducted during the current year, resulting in lower event-related expenditure.
4. Lease interest expense increased mainly due to the commencement of a new tenancy in 2026. The previous tenancy was in its final year in 2025, resulting in a lower outstanding lease liability and consequently lower interest expense.

STAFF

Ms Ong Jia Min is the General Manager since 29 December 2025.

Mr Abel Loo is the Sports Operations and Development Executive since 2 October 2025.

Maggie Tiew is the Finance and HR Executive since 1 April 2024.

Mr Melvin Keh is the Tournament and Events Executive since 12 January 2026.

We continue to have strong engagement with our external partners, such as Republic Polytechnic and ITE, to bring in interns on a yearly basis. These partnerships help provide the students, who are aspiring to join the sports industry, with first-hand experience of what the job entails and allow them to hone their skills in different roles and put them in good stead for their future roles.

MEN'S HEAD COACH (Field)

Krishnan Vijayan Naidu is our current Men's Head Coach.

WOMEN'S HEAD COACH (Field)

Henry Wong is our current Women's Head Coach.

COACHING ARRANGEMENT

FIELD

Men's Senior National Team:	Krishnan Vijayan Naidu and Mohammed Sabri
Women's Senior National Team:	Henry Wong, Harry York and Luo Yingying
Women's Development Team:	Sunil Prasad
Men's Goalkeeper Coach:	Maheswaran Thanagopal
Talent Group Boys:	Nishel Kumar
Talent Group Girls:	Luo Yingying
Women's Physical Preparation Specialist:	Bryan Yang

INDOOR

Men's National Team:	Redzuan Ponirin
Women's National Team:	Nordin Manaff

COMPLIANCE WITH THE CHARITIES ACT/ CHARITIES

(INSTITUTIONS OF A PUBLIC CHARACTER) REGULATIONS

MANAGING CONFLICTS OF INTEREST

The Federation has established a Conflict of Interest Policy to ensure that Executive Board members, Sub-Committee members, and staff avoid both actual and perceived conflict of interest. All relevant members are required to complete a prescribed Conflict of Interest Declaration upon election or appointment, and thereafter on an annual basis. They must also promptly disclose any material change in their declared interest.

Where an individual has a personal or vested interest in any transaction, contract, partnership or organisation involving the Federation, the interest must be declared as soon as possible. The individual is expected to abstain from any related discussion and decision-making. The Federation will assess the circumstances and determine whether the conflict may affect the individual's independence or continued involvement in the matter.

WHISTLEBLOWING POLICY

The Federation requires its Council members, officials, and employees to observe high standards of honesty, ethical and legal conduct, and accountability.

The SHF therefore has in place, a whistle-blowing policy to address concerns about possible wrongdoings or improprieties in financial or other matters within the charity.

RESERVES POLICY

The reserves that the Federation has set aside provide financial stability and the means for the continuous development of our principal activity. We maintain our reserves at a level that is at least equivalent to one month of the Secretariat's Operating Expenses based on our total reserves and annual operating expenses.

Every quarter, the EB reviews the number of Reserves that are required to ensure that they are adequate to fulfil its continuing financial obligations.

Our Current Reserves position is as follows:

	FY2026	FY2025	% Increase / (Decrease)
Unrestricted Funds	\$157,298	\$154,639	1.7%
Restricted Funds	\$704,430	\$775,953	(9.2%)
Total Management / Administration Expenditure	\$1,948,958	\$2,010,838	(3.08%)
Ratio of Reserves to Annual Operating Expenditure	0.44	0.46	(4.35%)

The restricted funds relate to the One Team Singapore Fund (OTSF), comprising matching grants disbursed by Sport Singapore and approved OTSF donations received by the Federation. These funds may only be used for approved activities that support high-performance development.

ANNUAL REMUNERATION OF KEY EXECUTIVES

The annual remuneration of the Federation's key management executives is disclosed in the Audited Accounts. We have two staffs remunerated at more than S\$100,000 in their annual total package.

DISCLOSURE OF REMUNERATION AND BENEFITS RECEIVED BY EXECUTIVE BOARD MEMBERS

No Executive Board Members were remunerated for their Board services in the financial year.

DISCLOSURE OF RETAINING BOARD MEMBERS WHO HAVE SERVED ON THE BOARD FOR MORE THAN 10 CONSECUTIVE YEARS

Mr Mathavan Devadas has continued to serve as President of the Federation as there were no other nominations for the position at the most recent election. Mr Abdul Samad, the Federation's Secretary General, is also approaching 10 consecutive years of service on the Executive Board. The Federation recognises the importance of board renewal and leadership succession, and succession planning is in place to identify and prepare suitable candidates for key

leadership roles. It is intended that new candidates will be considered and nominated for these positions at future elections.

DISCLOSURE OF PAID STAFF WHO ARE CLOSE MEMBER OF THE FAMILY OF THE EXECUTIVE HEAD OR BOARD MEMBERS WHOSE REMUNERATION EXCEED \$50,000

No paid staff remunerated more than \$50,000 are close member of the family of the executive head or board members.

RE-ELECTION OF BOARD MEMBERS

The term of office of Elected board members is 4 years as part of the strategic alignment with the 4-year cycle of Major Games.

CONFLICT OF INTEREST OF SHF STAFF

Employees are not allowed to serve on the Executive Committee or Council as a member. All employees are required to submit a declaration of Conflict of Interest upon joining the SHF. They are not permitted to participate in any decisions which involve matters in which they are conflicted.

ONLINE GOVERNANCE EVALUATION CHECKLIST VIA CHARITY PORTAL

The Federation has submitted the Online Governance Evaluation Checklist via the Charity Portal for the Financial Year from 1 April 2025 to 31 March 2026.

COMPLIANCE WITH CODE OF GOVERNANCE

The SHF constantly works towards full compliance with the Charities Act, Charities (Institutions of a Public Character) Regulations, SportSG's Financial Regulations, and the Code of Governance for Charities and IPCs and takes steps to address weaknesses where appropriate.

EXTERNAL AUDITORS

The Federation's Auditors who were appointed at the last Annual General Meeting held on 29 September 2025 for the term until the next Annual General Meeting in 2026 are Tan, Chan & Partners, Certified Public Accountants.

BANKER

The Federation maintains accounts with United Overseas Bank and DBS Bank.

FUTURE PLANS

The Federation will continue to strengthen its fundraising and sponsorship efforts through a combination of online campaigns, direct email appeals and targeted engagement with potential donors and corporate partners. These

initiatives will be supported by clear communication on the Federation's programmes, impact and funding needs, with the aim of building greater awareness and encouraging both one-time and recurring contributions.

A centralised database of donors, sponsors and prospective partners will be maintained and regularly updated to support more consistent engagement. The Federation will continue to strengthen relationships with its stakeholders through regular updates, appreciation initiatives and opportunities for sponsors to be involved in programmes and events. A more structured sponsorship framework will also be developed to guide the identification, solicitation and management of sponsorship opportunities, with suitable packages tailored to the needs and objectives of potential partners.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE (ESG)

The Federation seeks to minimise its environmental impact by reducing paper usage through the adoption of digital forms, electronic submissions and online communications wherever possible. Many of its operational and administrative processes have also been digitised to improve efficiency and reduce reliance on printed documents. The office has further reduced the use of single-use disposable cups by providing a water dispenser and encouraging staff to use reusable mugs and water bottles.

The Federation is committed to creating a safe, inclusive and supportive environment for athletes, coaches, officials, volunteers, staff and members of the wider hockey community. Through its programmes, competitions and development initiatives, the Federation promotes participation, youth development, volunteerism, teamwork and equal opportunities within the sport.

The Federation continues to strengthen its governance, risk management and accountability frameworks. Following a thematic audit in 2023, the Federation developed and maintains a Risk Register to identify, assess and monitor key organisational and operational risks. An Executive Board induction checklist is also in place to support the proper onboarding of newly appointed Board members and to ensure that they are familiar with their roles, responsibilities and key governance requirements.

During FY2025, the Federation completed a governance audit conducted by Forvis Mazars LLP. The findings were assessed within the low- to medium-risk categories. The Federation has been reviewing the audit recommendations and implementing appropriate follow-up actions to further strengthen its governance practices, internal controls, accountability and operational processes.

The Federation also maintains a Data Protection Policy to guide the responsible collection, use, storage and protection of personal data, and to support compliance with applicable data protection requirements.

HIGH PERFORMANCE & ATHLETE SELECTION

MEN'S SENIOR TEAM

15th to 18th April 2025

AHF Cup

Qualifying tournament for the Men's Asia Cup. It was also used to prepare for the SEA Games 2025.

Results:

Singapore vs Chinese TPE 0-5

Singapore vs Oman 1-3

Singapore vs Uzbekistan 2-3

Singapore vs Hong Kong 0-2

Singapore vs Indonesia 3-5



AHF Cup

11th to 14th July 2025

Test Series, Vietnam

To develop better relationship with Vietnam Hockey and in preparation for the SEA Games 2025.

Results:

Singapore Won 8-0 & 5-0



Test Series, Vietnam Sendoff

25th to 31st July 2025

Taiwan Invitational International

SHF has been regularly invited to participate in the tournament, which serves as a valuable platform for the development of junior players.

Results:

Singapore vs Chinese TPE "B" 3-5

Singapore vs Thailand 0-3

Singapore vs Japan 2-6

Singapore vs Chinese TPE 2-6

Singapore vs Korea 4-1



Taiwan Invitational International

16th to 25th November 2025

Centralised Training for SEA Games 2025

Final phase of training towards SEA Games 2025. Played against Sport Authority of India (SAI). SAI is a feeder to India National Team. Team manage to secure a win against Karnataka state champion team.

Results:

SAI "A" Lost 3-1

SAI "A" Lost 2-1

SAI "B" Won 1-0,

KARNATAKA CLUB Won 2-0



Centralised Training

6th to 20th December 2025

SEA Games 2025, Thailand

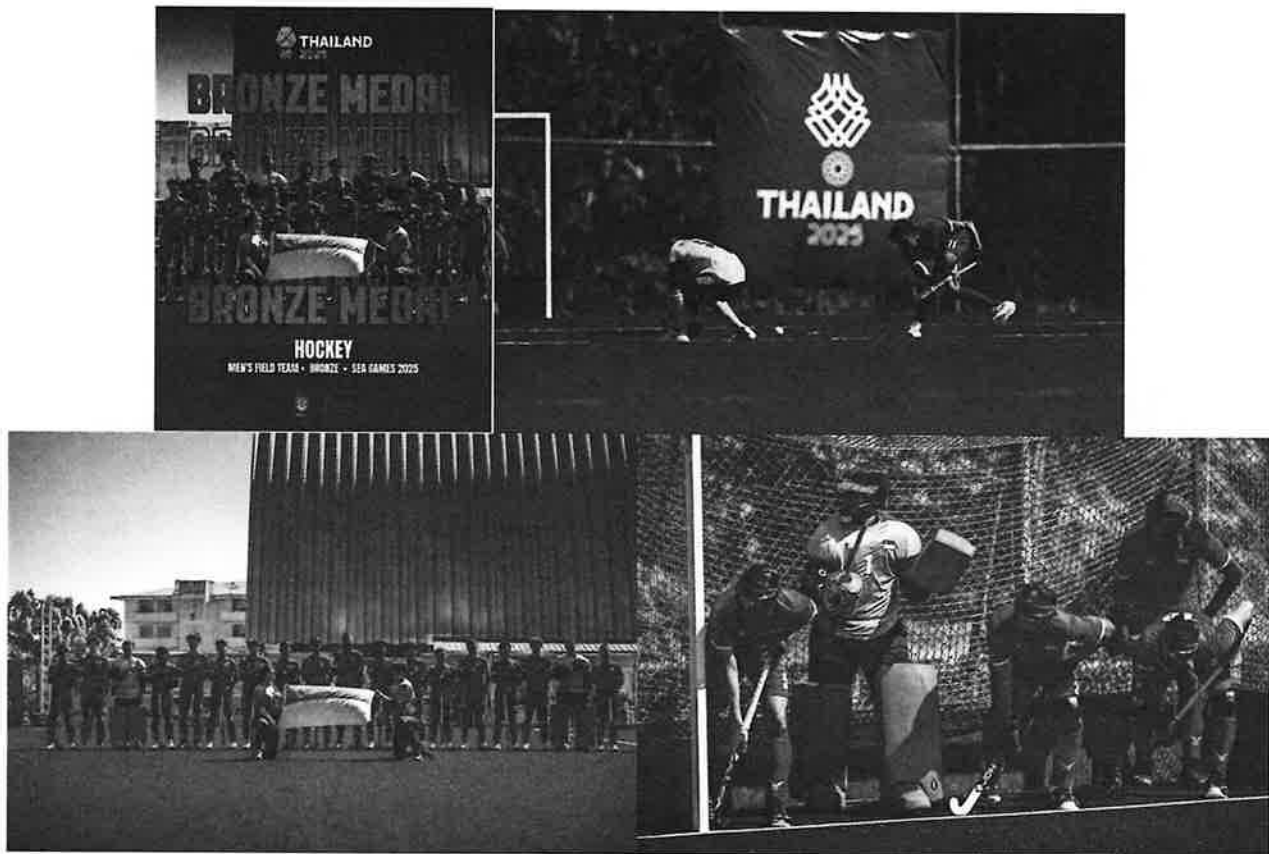
At the 2025 SEA Games held in Chonburi, the Men's Team secured the bronze medal.

Results:



Singapore vs Myanmar 4-0
Singapore vs Thailand 0-1
Singapore vs Malaysia 0-6
Singapore vs Indonesia 0-0
Singapore vs Malaysia 2-12

Final Result: Singapore Bronze Medal



SEA Games 2025 Field Hockey

24th to 26th January 2026

Test Series, Brunei

The Test Series is a regular fixture for the Men's team and is used as a platform to provide exposure to young players.

Results:

Singapore Won 6-0 & 5-0



Test Series, Brunei

WOMEN'S SENIOR TEAM

18th-27th April

Women's AHF Cup 2025, Jakarta, Indonesia

Asia Cup Qualifier Tournament

Results:

Singapore vs Indonesia 2-0

Singapore vs Sri Lanka 5-2

Singapore vs Chinese Taipei 4-2

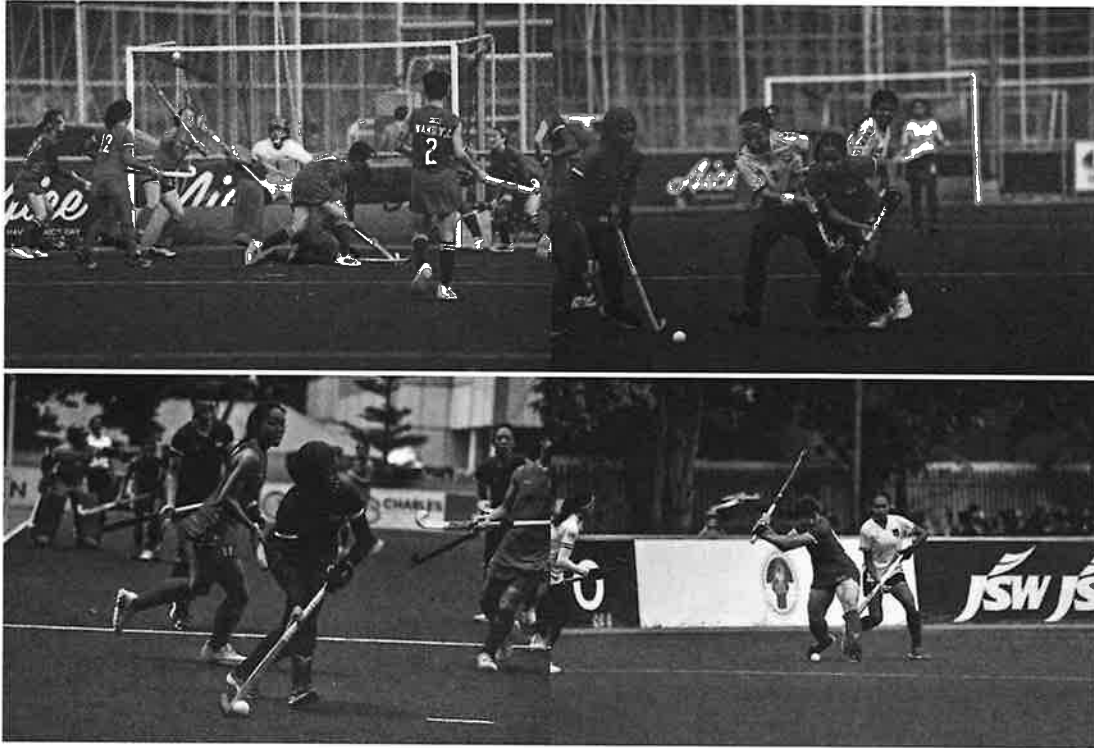
Singapore vs Hong Kong China 3-3

Singapore vs Uzbekistan 5-0

Singapore vs Chinese Taipei (Final) 1-1 (3-2 Shootout)

Final Result: AHF Cup Champions. Historic first-ever continental championship.





AHF CUP 2025

5th-14th September 2025

Women's Asia Cup Gongshu 2025, Hangzhou, China

Continental Championship and World Cup Qualification Tournament

Result:

Singapore vs Japan 0-9

Singapore vs Thailand 1-2

Singapore vs India 0-12

Singapore vs Malaysia 1-5

Singapore vs Chinese Taipei 3-1

Singapore vs Thailand 1-1

Singapore vs Chinese Taipei (5th/6th Place) 1-8

Final Result: 6th Place. Best placing in 30 years.



Women's Asia Cup Gongshu 2025

11th-19th December 2025

SEA Games Thailand 2025

At the 2025 SEA Games held in Chonburi, the Women's Team secured the bronze medal.

Results:

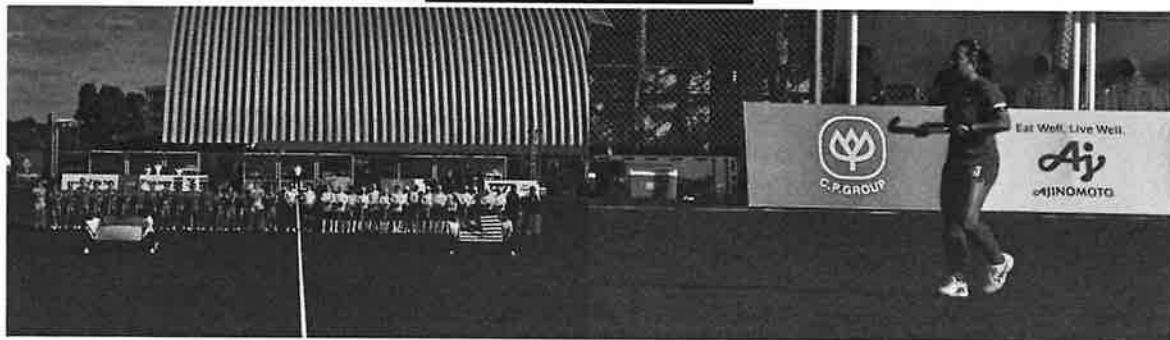
Singapore vs Malaysia 0-3

Singapore vs Thailand 0-3

Singapore vs Indonesia 0-4

Singapore vs Malaysia (Semi Final) 0-9

Final Result: Bronze Medal



SEA Games 2025

6th-8th March 2026

9th Women's Hockey Invitational Tournament, Hong Kong

Preparation and selection for 2026 Asian Games Qualifier

Results:

Singapore vs Thailand 1-1

Singapore vs Hong Kong China 2-2

Singapore vs Indonesia 1-5

Final Result: 4th Placing





Women's Hockey Invitational Tournament Hong Kong

MEN'S DEVELOPMENTAL TEAM

24th to 28th November 2025

U15 International Friendly, Seremban

Talent Group squad exposure.

Results:

Selangor Sports Sch (U16) lost 0-6

Negri Sport Sch (U14) Won 2-1

Star Hockey Club (U14) Won 2-1

Negri Sembilan A (15) lost 0-6

Negri Sembilan B (15) Draw 1-1



U15 International Friendly, Seremban

INDOOR MEN'S SENIOR TEAM

April 2025

Test Match Against Thailand in Saraburi Thailand

The team went to Saraburi Thailand for 3 test matches.

Results:

Game 1: Lost 5-1

Game 2: Draw 2-2

Game 3: Win 6-3



Test Match Against Thailand in Saraburi Thailand

15th to 17th August 2025

Friendly Games Against Malaysian Clubs in KL

As preparation for the SEA Games 2025, the team went to KL to play 4 friendly matches with local clubs

Results:

Game 1: SG vs DBKL: Win 3-2

Game 2: SG vs ATM: Win 2-0

Game 3: SG vs DBKL: Lost 4-6

Game 4: SG vs ATM: Lost 1-2



Friendly Games Against Malaysian Clubs in KL

17th to 19th October 2025

Friendly games against Malaysia in KL

As preparation for the SEA Games 2025, the team went to KL to play 3 games with the Malaysia National Team.

Results:

Game 1: Lost 4-1

Game 2: Lost 5-1
Game 3: Lost 3-0



Friendly Games Against Malaysia in KL

28th to 30th November 2025

Friendly games against Malaysia in KL

As preparation for the SEA Games 2025, the team went to KL to play 3 games with the Malaysia National Team.

Results:

Game 1: Lost 2-0
Game 2: Lost 3-1
Game 3: Draw 3-3



Friendly Games Against Malaysia in KL

12th to 19th December 2025

SEA Games 2025 in Thailand

At the 2025 SEA Games held in Bangkok, the Men's Indoor Team secured the bronze medal.

Results:

1st game: Singapore vs Indonesia: 0-10 L
2nd game: Singapore vs Thailand: 2-5 L
3rd game: Singapore vs Philippines: 8-1 W
4th game: Singapore vs Malaysia: 0-8 L
Semi-final: Singapore vs Malaysia: 0-6 L

Final Result: BRONZE MEDAL



SEA Games 2025 Men's Indoor Hockey

INDOOR WOMEN'S SENIOR TEAM

18th to 20th April 2025

Thailand Test Match

As preparation for the SEA Games 2025, the team went to Thailand for test matches against the Thai National Team.

Results:

Lost 0-2

Won 1-0

Won 3-2

29th to 31st August 2025

Indonesia Test Match

As preparation for the SEA Games 2025, the team went to Indonesia for test matches against the Indonesian National Team.

Result:

Lost 6-1

Lost 5-1

Lost 8-1

Lost 7-0

17th to 19th October 2025

Malaysia Test Match

As preparation for the SEA Games 2025, the team went to Malaysia for test matches against the Malaysian National Team.

Results:

Lost 9-1

Lost 8-1

Lost 12-2

9th to 20th December 2025

SEA Games 2025, Thailand

At the 2025 SEA Games held in Bangkok, the Women's Indoor Team secured the bronze medal.

Results:

Singapore vs Malaysia 0-10

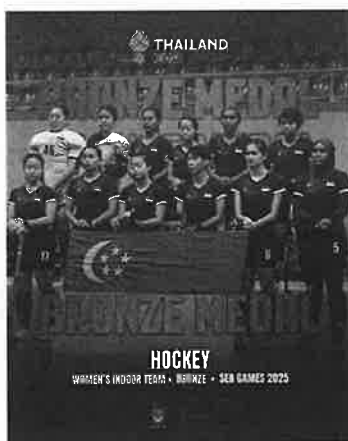
Singapore vs Indonesia 1- 6

Singapore vs Thailand 0-10

Singapore vs Philippines 2-0

Singapore vs Thailand 0-6 (Semi-final)

Result: Bronze Medal



SEA Games 2025 Women's Indoor Hockey

COACHING

CONTINUING COACHING EDUCATION COURSE

23 – 25 March 2026 SHF GK Workshop Session for Goalkeepers and Coaches conducted by S Kumar

21 February 2026 – Conducted by James Davidson



Course conducted by James Davidson

SHF SG-COACH LEVEL 1 FULL INTEGRATED COACHING

Level 1 Coaching course was conducted on 31st January 1st, 7th, 8th, 28th February 2026. The course venue was held at Sengkang VIP room and the assessment venue at Sengkang Hockey Pitch. The course was attended by 14 Participants.



SHF SG-COACH LEVEL 2 FULL INTEGRATED COACHING

Level 2 Coaching course was fully conducted by Republic Polytechnic on 10 – 11 May 2025. The course was attended by 10 participants.



TOURNAMENTS

Pesta Sukan

Pesta Sukan is a Malay phrase for the Festival of Sports. “Pesta” means festival and “Sukan” means sports. Under the partnership of ActiveSG, Team Nila and our competition manager, Mr Suketu C Khabaria, the event was a success.

The event was held between **4 July, 26 & 27 July, and 2 & 3 August 2025** at Sengkang Hockey Pitch. The categories hosted for the event were Hockey 3s for U-10, Hockey5s for the U-12 Mixed, U-15, U-17, U-21, Open (Men & Women) and Masters. (Refer to Appendix 5 for the winners)



National Hockey League (Women & Men) 1 & 2 2025

The NHL 1 & 2 games commenced on 1 March 2025 concluded on 5 July 2025 (Refer to Appendix 5 for the Final Standings). The following clubs were the champion in their respective league. Singapore Cricket Club (MHL 1), Hollandse (MHL 2), Jansenites (WHL 1) and ActiveSG (WHL 2).



MHL 1, 2 & WHL 1, 2 Champions

Men's Hockey League 3/4/5 2025

The Men's Hockey League 3/4/5 commenced on 5 July 2025 and concluded on 25th & 26th October 2025 (Refer to Appendix 5 for the Final Standings). The following clubs were the champions in their respective league. Tannibellies Hockey Club (MHL 3), Singapore Cricket Club (MHL 4) and OVA - VJC (MHL 5).



MHL 3, 4 & 5 Champions

Indoor League 2025

Indoor League started on the weekend of 25 October 2025 and ended on 2 November 2025 at ActiveSG@Jurong Town (Refer to Appendix 5 for the Final Standings). The following clubs were the champions in their respective league. Eagles Hockey Club (IHL Mens), Buccaneers HC (IHL Womens).



Indoor League 2024

National Junior League 2026

The National Junior League commenced on 3 January 2026 and concluded on the weekend of 21 & 22 Feb 2026 (Refer to Appendix 5 for the Final Standings).

This season saw Boys Division and Girls Div 1 and 2 following a double round robin while Boys and Girls Div 3 followed a single round robin.

The Boys Champions were St Andrew's Alumni (Div 1), OVA-VJC Boys (Div 2) and Lodras Hockey Singapore Boys (Div 3).

The Girls Champions were Singapore Cricket Club (Div 1) & SAJC Buccaneers (Div 2) and Tannibellies – EJC (Div 3)



National Junior League 2026

OFFICIATING

Umpires / Technical Officers Number

We have 22 Technical Officers and 45 Umpires for FY 2025 - 2026.

Attached in **Appendix 6** for the roll of technical officers and **Appendix 7** for the roll of umpires.

Umpires Circle

Umpires Circles were conducted throughout the year as follows:

28 to 29 April 2025 – Umpire Development Program

24 October 2025 – Conducted by Ravinderpal Singh

9 January 2026 – Conducted by Ged Curran



Umpire Circle 2025 - 2026

Umpires Course

Umpires Courses were conducted throughout the year as follows:

28 June 2025 – Conducted by Lim Hong Zhen with 11 participants.

13 September 2025 – Conducted by Hari Shoran Silvarajoo with 3 participants.

13 December 2025 – Conducted by Lim Hong Zhen with 6 participants.

7 March 2026 – Conducted by K. Ramamoorthy with 5 participants.



Umpire Course, 2025-2026

International Appointments / Exchanges

Men's and Women's AHF Cup 2025, Jakarta, Indonesia – 17 April 2025 – 27 April 2025

Rahimah Binte Abdul Aziz – Umpire

Kyle Teo Boon Kiat – Umpire

Sean Chen – Judge

Chen Yixin Edith – Technical Delegate

Under 21s National Championship, Australia – 3 May 2025 – 10 May 2025

Khabaria Suketu Chandrakant – Assistant Technical Delegate

Hockey Games of Kyushu Block for National High-school Athletic Games, Japan – 13 June 2025 – 16 June 2025

Sean Goh Wei Jie – Umpire

Hockey Australia Under 18 Tournament, Perth, Western Australia – 4 July 2025 – 12 July 2025

Valerie Koh – Umpire

Test Matches against Vietnam, Ho Chi Minh City, Vietnam – 12 July 2025 – 13 July 2025

K. Ramamoorthy – Technical Delegate

Shahida Binte Hamzah – Technical Official

Kumarasan s/o Ramasamy – Technical Official

Hashpal Singh – Umpire

Joven Teoh Jia Hng – Umpire

Hari Shoran Silvarajoo – Umpire

Women's Asian Cup 2025, Hangzhou, China – 5 September 2025 – 14 September 2025

Valerie Koh – Umpire

Lim Hui Min – Technical Official

2025 New Zealand National Hockey Championship, Christchurch, New Zealand – 14 September 2025 – 20 September 2025

Joven Teoh Jia Hng – Umpire

JHA Inter-University Tournament, Japan – 30 October 2025 – 3 November 2025

Valerie Koh – Umpire

Nadiah Ong – Umpire

FIH Hockey Women's Junior World Cup 2025, Santiago, Chile – 1 December 2025 – 13 December 2025

Miskarmalia Ariffin – Umpires' Manager

Valerie Koh – Umpire

Royal Bangkok Sports Club Hockey Tournament, Bangkok, Thailand – 5 December 2025 – 8 December 2025

Alban D'sa – Umpire

Sean Goh Wei Jie – Umpire

Hashpal Singh – Umpire

33rd SEA Games, Thailand – 11 December 2025 – 19 December 2025

Joven Teoh Jia Hng – Outdoor Umpire

Tan Koon Kim, Cookie – Outdoor Umpire

Sean Goh Wei Jie – Indoor Umpire

Rahimah Binte Abdul Aziz – Indoor Umpire

Sean Chen – Technical Officer, Indoor

Rilaini Sapari – Technical Officer, Indoor

Shahida Binte Hamzah – Technical Official, Outdoor

Kumarasan s/o Ramasamy – Technical Official, Outdoor

K. Ramamoorthy – Technical Delegate, Outdoor

Brunei Test Matches, Brunei – 24 January 2026 – 25 January 2026

Khabaria Suketu Chandrakant – Technical Official / Technical Delegate

Chloe Loh Yen Kei – Technical Official

Fong Geng – Technical Official

Joven Teoh Jia Hng – Umpire

Kyle Teo Boon Kiat – Umpire

Hashpal Singh – Umpire

FIH Pro League, Hobart, Australia – 20 February 2026 – 22 February 2026

Chen Yixin Edith – Technical Official

FIH Hockey World Cup Qualifier, Egypt – 1 March 2026 – 7 March 2026

Chen Yixin Edith – Technical Official, Centre Panel

Hong Kong 4 Nations Tournament, Hong Kong – 6 March 2026 – 8 March 2026

Valerie Koh – Umpire

Shahida Binte Hamzah – Technical Official

FIH Hockey World Cup Qualifiers, Hyderabad, India – 8 March 2026 – 14 March 2026

Tan Koon Kim, Cookie – Umpire, Leading Panel – Outdoor / International Panel – Indoor
Khabaria Suketu Chandrakant – Technical Official, Centre Panel

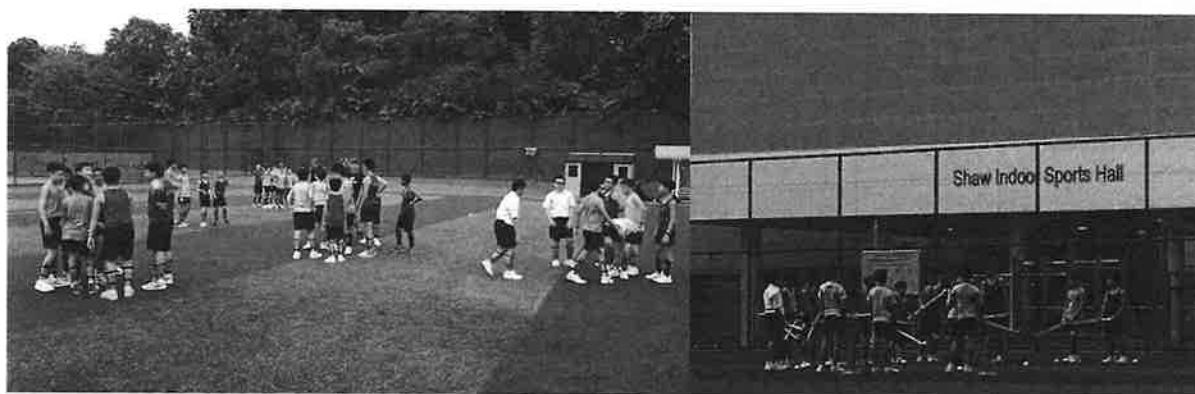
YOUTH DEVELOPMENT

SPORTS EDUCATION PROGRAMME

The Sports Education Programme (SEP) aims to advocate the importance of sports education, encourage sports participation in schools and increase sporting opportunities for the youth.

The SEP may be executed as a solitary session or over multiple classes. In this program, the coaches will engage players in the beginner stage, covering fundamental hockey skills while retaining fun and allowing full player involvement. The program also includes a mini-tournament to provide an opportunity for players to have a sense of a competition-like environment.

Apart from developing hockey, the program also promotes functional movement skills and a holistic approach to athletic development. As more schools embrace this program, SHF aspires to see a growing trend in the level of participation.



Indoor Clinics and Carnival

Junior Field Hockey Carnival – Sengkang Hockey Pitch – 5th April 2025



Valour Primary School Program – July to September 2025



Indoor Carnival – Jurong Town Court – 4th June 2025



September Carnival – Sengkang Hockey Pitch – 6th September 2025



SHF Youth Development Carnival 2026 – 14th February 2026



COMMUNITY ENGAGEMENT

HOCKEY ROAD SHOW @ KEBUN BARU CC

- 14 JUNE 2025, 1-5PM, Targeted at Children Aged 6 To 11 Years Old

LEARN TO PLAY HOCKEY @ KEBUN BARU CC

- 13 & 20 SEPTEMBER, 18 & 25 October 2-5PM, 6-10 YEARS OLD



Learn to Play @ Kebun Baru CC 2025

TASEK JURONG LIMITED

- 11 June to 13 June 2025



ROAD SHOW @ CI YUAN CC

- 5 APRIL 2025



Road Show @ Ci Yuan CC 2025

MARKETING & COMMUNICATIONS

SOCIAL MEDIA MANAGEMENT

SHF maintains two (2) social media accounts (i.e. Singapore Hockey Facebook and Singapore Hockey Instagram) and the key performance of our accounts are as below (see Table 1). We have developed social media posting guidelines to ensure sustained presence on our accounts, refreshed the social media calendar for 2025 and consolidated the use of hashtags on our social media posts to be more purposeful in driving followers across relevant accounts.

Table 1: Key performance of SHF social media accounts (2025)

Social media accounts	Followers (as of 1 June 2025)	Followers (as of 1 Jun 2026)	% change yoy	Reach (1 Apr 2024 to 31 Mar 2025)	Reach (1 Apr 2025 to 31 Mar 2026)	% change yoy
Singapore Hockey FB	8,350	8,807	+5.5%	359, 228	1,215,355	+239.3%
Singapore Hockey IG	3039	4053	+32.5%	94, 147	138,359	+46.9%

SPONSORSHIP

Football Thai Factory Sporting Goods Co Ltd (FBT) renewed its sponsorship with SHF as the Official Apparel Partner till 31 March 2025. We would like to express our gratitude to FBT for their unwavering support towards the growth and development of hockey in Singapore.



SHFxFT Promotional Posts

MASTERS

The four appointed affiliates per below participated in the Master's 2025 Asian Continental Championship Held in Hong Kong, 26th November to 30th November 2025.

- Over 35's Women Team (Finished 3rd)
- Over 40's Men Team (Finished 3rd)
- Over 50's Men Team (Finished 4th)
- Over 60's Men Team (Finished 4th)



Left to Right: O35's Women, O50's Men, O40's Men

MEDICAL

The role of the Medical Sub-Committee is to provide advice and guidance to the Executive Committee on medical issues specific to hockey to ensure timely and informed decision-making. The committee will conduct Health and Safety Workshop for the National Team players on an annual basis.

The Members of the Singapore Hockey Federation Medical Sub-Committee are listed in Appendix 3.

DISCIPLINARY COMMITTEE

The Disciplinary Committee consists of a panel of dedicated members who attend to disciplinary cases in a fair and firm manner which serves to uphold the decorum and dignity of the game of hockey.

The persons listed in Appendix 3 serve as members of the Disciplinary Sub-Committee.

There was three disciplinary cases during the reporting period from April 2025 to March 2026.

APPEALS BOARD

The Appeals Board was appointed to hear and determine appeals from any decision of the EXCO/EB and of the Disciplinary Sub-Committee, in accordance with the procedures set out in the rules governing such appeals and applications.

The persons listed in Appendix 3 serve as members of the Appeals Board.

There was one appeal during the reporting period from April 2025 to March 2026.

TRUST FUND

The Federation set up the Athletic Assistance Trust Fund for promoting and catering to a holistic athlete development to produce successful, dedicated and responsible national and league players who will enjoy and support hockey vision and aspire to represent Singapore in international hockey tournaments.

During the year, 7 athletes benefitted from the trust fund with a total amount of \$21,000 disbursed from the fund.

THANKING OUR DONORS

The Federation would like to record its special thanks to all our donors who have given their earnest support, without which many of our events would not have been possible. Moving forward, we would like to intensify our efforts to work with donors on promoting hockey within the community, apart from profiling the sports in international tournaments.

ACKNOWLEDGEMENTS

The Singapore Hockey Federation would like to extend its sincere gratitude to its Honorary Advisor, Senior Minister of State, Ministry of Law and Ministry of Transport Mr Murali Pillai for his continuing guidance and support.

We wish also to record our heartfelt appreciation to Sports Singapore and Singapore National Olympic Council for its unwavering support, funding, invaluable advice and assistance in our execution of programs and our administration.

A very special thanks to our Affiliates who had always given their earnest support and participation to events organised by the Federation.

We also wish to extend our appreciation to the contributions of our Secretariat staff who painstakingly support all our operational and administrative demands. We would also like to thank our national coaching staff, both the full time and part-time coaches who have helped to elicit the best out of our national players.

We look forward to many more years of good partnership and vibrant engagement with our stakeholders and the hockey fraternity.



Mathavan Devadas

President



Abdul Samad Bin Mohamed Ismail

Secretary General

APPENDIX 1: AFFILIATES

Affiliates
1. ActiveSG Hockey Academy 2. ACSOBASG Oldham 3. ASRJC - AJ Alumni 4. Balestier Lions Hockey Club 5. Barkerites Hockey Club 6. Buccaneers Hockey Club 7. CHIJ St. Theresa's Convent 8. Crescent Hockey Club 9. Eagles Hockey Club 10. Hawk Hockey Club 11. Hockey Innovative 12. Hollandse Club 13. Hypernova Hockey Club 14. Jansenites Sports & Academy Pte Ltd 15. Law Society of Singapore 16. Lion City Hockey 17. Masters Hockey 18. MOE (PSOEB) 19. Nanyang Polytechnic 20. Ngee Ann Polytechnic 21. Old Rafflesians' Association 22. Orient Maritime Group Pte Ltd 23. Police Sports Association 24. Prison Sports & Recreation Club 25. Republic Polytechnic 26. Sikhs Sports Club (Singapore) 27. Singapore Cricket Club 28. Singapore Hockey Alliance 29. Singapore Indian Association 30. Singapore Khalsa Association 31. Singapore Polytechnic 32. Singapore Recreation Club 33. Singapore Silver Sticks 34. SIA Group Sport Club 35. St Joseph's Institution (St. Joseph Hockey Club) 36. St. Andrew's Alumni 37. Tannibellies Hockey Club 38. Tornadoes Hockey Club 39. United World College Southeast Asia (Dover) 40. Vanquishers Hockey Club 41. Varsity Hockey Club 42. Victoria Junior College (VJC) 43. Vijayanti Hockey Club 44. Lodras Hockey (Associate Member) 45. Singapore Armed Forces Sports Association (Associate member)

APPENDIX 2: MEETINGS

EB MEETINGS (APRIL 2025 – MARCH 2026)

Member	Present	Absent
Mr Mathavan Devadas	12	0
Mr Desmond Ang	11	1
Ms Vimalatulasi	3	9
Mr Shamir Osman	1	11
Mr Ramesh Appoo	10	2
Ms Lilian Chee	2	10
Mr Abdul Samad	8	4
Ms Bernetta Tan	4	8
Mr Wayne Soo	6	6
Ms Latha Natarajan	7	5
Ms Tay Siu Hua	4	8
Mr Elliott Danker	10	2
Mr Jaya Moorthy	4	8
Mr Srikanth Kakulapati	11	1

APPENDIX 3: SUB COMMITTEES

COACHING SUB-COMMITTEE

	Name	Designation
Chairperson	Mr Ramesh Appoo	Deputy President
Members	Mr Krishnan Vijayan Naidu	Member (National Men's Team Coach)
	Mr Henry Wong	Member (National Women's Team Coach)
	Mr Redzuan Ponirin	Member (National Indoor Coach)
	Mr Gerard Danker	Member
	Mr Silas Abdul Razak Bin Noor Shah	Member
Secretary	Mr Geoffrey Ho (till 24 September 2025)	Sports Operations & Dev. Executive
	Mr Abel Loo (2 October 2025 – 27 July 2026)	

HIGH PERFORMANCE & ATHLETE SELECTION SUB-COMMITTEE

	Name	Designation
Chairperson	Mr Mathavan Devadas	President
Members	Ms Edith Chen	Member
	Ms Janice Tan	Member
	Ms Tay Siu Hua	Member
	Mr VK Chelvan	Member
	Mr Krishnan Vijayan Naidu	Member (National Men's Team Coach)
	Mr Henry Wong	Member (National Women's Team Coach)
Secretary	Mr Ho Wei Hong (till 27 February 2026)	High Performance Executive
	Mr Abel Loo (28 February 2026 - 27 July 2026)	Sports Operations & Dev. Executive

ATHLETE COMMISSION

	Name	Designation
Chairperson	Ms Tay Siu Hua	EB Member
Members	Ms O Ming Fen	Member
	Ms Nurul Sofia Atikah Binte Saban	Member
	Mr Nur Ashriq Ferduas	Member
	Mr Silas Abdul Razak	Member
Secretary	Mr Ho Wei Hong (till 27 February 2026)	High Performance Executive
	Mr Abel Loo (28 February 2026 – 27 July 2026)	Sports Operations & Dev. Executive

TOURNAMENT SUB-COMMITTEE

	Name	Designation
Chairperson	Mr Ang Chee Kiong Desmond	Vice President
Deputy Chairperson	Mr Ravin Periasamy	Member
Members	Ms Sabrina Shamsi	Member
	Ms Munawara Fathima	Member
	Mr Charanpal Singh	Member
	Ms Lim Hui Min	Member
	Mr Nicholas Andrew Jonathan Kiramathypathy	Member
	Mr Amarjeet Singh	Member
Ex Officio	Mr Mathavan Devadas	President
	Mr Abdul Samad Bin Mohamed Ismail	Secretary General
Secretary	Ms Sivaranjani Ananthakrishnan (till 15 May 2025) Irfan Mr Abel Loo (28 February 2026 – 11 January 2026) Mr Melvin Keh (12 January 2026 – Present)	Tournament & Events Executive

UMPIRING SUB-COMMITTEE

	Name	Designation
Chairperson	Mr Mathavan Devadas	President
Deputy Chairperson	Mr Lim Hong Zhen	Member
Members	Ms Miskarmalia Ariffin	Member
	Mr R Kumarasan	Member
	Mr Bala Muraly	Member
	Mr Julian Michael	Member
Secretary	Ms Sivaranjani Ananthakrishnan (till 15 May 2025) Mr Abel Loo (2 October 2025 – 11 January 2026) Mr Melvin Keh (12 January 2026 – Present)	Tournament & Events Executive

YOUTH DEVELOPMENT SUB-COMMITTEE

	Name	Designation
Chairperson	Ms Vimalatulasi	Vice President
Members	Ms Luo Yingying	Member
	Ms Fatmawatee Binte Othman	Member
	Mr Prabu Selvaraj S/O Govindaraj	Member
	Mr Mohamad Fahrul Bin Saa'id	Member
	Mr Joshua Tan Yu Wei	Member
	Mr Krishnan Vijayan Naidu	Member (National Men's Team Coach)
	Mr Henry Wong	Member (National Women's Team Coach)
Secretary	Ms Maggie Tiew (till 28 February 2026)) Mr Abel Loo (1 March 2026 – 27 July 2026)	Finance & HR Executive Sports Operations & Dev. Executive

ESTABLISHMENT SUB-COMMITTEE

	Name	Designation
Chairperson	Mr Abdul Samad Bin Mohamed Ismail	Secretary General
Members	Ms Tan Sue Taime Bernetta	Assistant Secretary General
	Ms Vimalatulasi d/o Vetrivel	Member
Secretary	Mr Derek Chong (till 12 September 2025)	General Manager
	Ms Ong Jia Min (29 December 2025 – Present)	

COMMUNITY ENGAGEMENT SUB-COMMITTEE

	Name	Designation
Chairperson	Mr Mohamed Shamir Mohamed Osman	Vice President
Members	Mr K Rajaram	Member
	Ms Lilian Chee Lai Lin	Vice President
Secretary	Ms Maggie Tiew	Finance & HR Executive

MARKETING & COMMUNICATIONS SUB-COMMITTEE

	Name	Designation
Co-Chairperson	Ms Lilian Chee Lai Lin	Vice President
	Mr Srikanth Kakulapati	Member
Members	Mr Mohamed Shamir Mohamed Osman	Vice President
	Mr Elliott Danker	Member
Deputy Secretary	Mr Derek Chong (till 12 September 2025)	General Manager
	Ms Ong Jia Min (29 December 2025 – Present)	
Secretary	Mr Geoffrey Ho (till 24 September 2025)	Sports Operations & Dev. Executive
	Mr Abel Loo (2 October 2025 – 27 July 2026)	

FINANCE SUB-COMMITTEE

	Name	Designation
Chairperson	Mr Soo Hon Weng (Wayne)	Treasurer
Members	Ms Latha Natarajan	Assistant Treasurer
Secretary	Ms Maggie Tiew	Finance & HR Executive

AUDIT SUB-COMMITTEE

	Name	Designation
Chairperson	Mr Kang Hak Leng	Member
Members	Mr Jitendra S/O Kantilal	Member
	Mr Gurbinder Singh	Member
Secretary	Ms Maggie Tiew	Finance & HR Executive

MASTERS SUB-COMMITTEE

	Name	Designation
Chairperson	Mr Ang Chee Kiong Desmond	Deputy President
Members	Mr K Ramamoorthy	Member
	Mr Arul Subramaniam	Member
	Mr Mohammed Ali	Member
	Mr Lawrence Coelho	Member
	Mr Mark Appleyard	Member
	Mr Gardeep Singh	Member
Secretary	Mr Derek Chong (till 12 September 2025)	General Manager
	Ms Ong Jia Min (29 December 2025 – Present)	

MEDICAL SUB-COMMITTEE

	Name	Designation
Chairperson	Dr. Hamid Rahmatullah Bin Abd Razak	Member
Members	Dr. Shankar Pasupathy	Member
	Dr. Ishwarpal Singh Grewal	Member
	Dr. Sarinder Singh Chahal	Member
Secretary	Mr Ho Wei Hong (till 27 February 2026)	High Performance Executive
	Mr Abel Loo (28 February 2026 – 27 July 2026)	Sports Operations & Dev. Executive

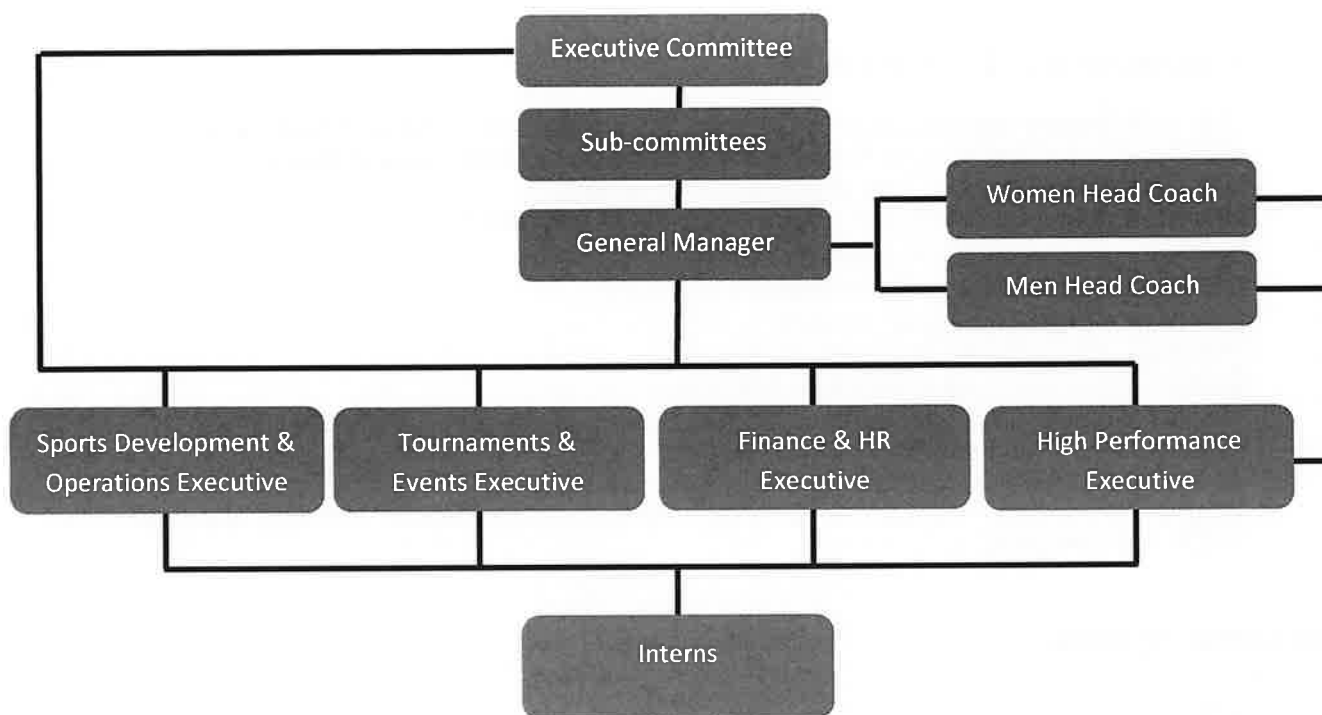
DISCIPLINARY SUB-COMMITTEE

	Name	Designation
Chairperson	Mr Intekhab Khan	Lawyer
Members	Mr Bala Chandran	Lawyer
	Mr Daniel Tan	Lawyer
	Mr Abdul Halim Bin Roslan	Lawyer
	Mr Bhaskaran Sivasamy	Lawyer
	Mr Marcus Phuah	Lawyer
	Mr Lim Khoon	Lawyer
	Ms Ong Jia Min (29 December 2025 – Present)	General Manager
	Mr Hamidul Haq	Lawyer
	Ms Madeline Choong	Lawyer
	Mr Selva K. Naidu	Lawyer
	Mr Alvin Chang	Lawyer
	Mr Nanda Kumar Ponniya	Lawyer
	Mr Vikas Chandiramani	HR Manager

APPEALS SUB-COMMITTEE

	Name	Designation
Chairperson	Mr Chandra Mohan Nair	Lawyer
Members	Mr Ahmad Nizam Abbas	Lawyer
	Ms Deborah Barker	Lawyer
	Mr S Surenthiraraj	Lawyer
	Mr Prithipal Singh	Lawyer
	Mr Sadeq Reshty	Lawyer
	Mr S Appadurai	Lawyer

APPENDIX 4: SECRETARIAT ORGANISATIONAL STRUCTURE



APPENDIX 5

PESTA SUKAN 2025 WINNERS

Winners

In sequence of 1st 2nd 3rd and 4th

U10: AHA Bouncy Bunnies, AHA Panda Pals, Jansenites U10, AHA Dizzy Ducklings
 U12: AHA Turbo Turtles, AHA Eclipse Kraken, Maruti U12, AHA Thunder Bears
 U15 Girls: Sengkang U15 Girls, SCC U15, AHA Team A.
 U15 Boys: SASS U15, Sengkang U15 Boys, Bread and Butters
 U17 Girls: AHA 'A', SCC U17, Bee Swams
 U17 Boys: Munchie Masters, BA Boys, Seven Guys
 U21 Girls: SCC U21, AHA "A", AHA "B"
 U21 Boys: SCC U21, INVENTORS, Sapnu Puas
 Mixed: SCC Mixed Gold, Cutie Chen, Meganites
 Masters Women: SCC O35 Women, Team HI, Return of the Vets
 Masters Men: ORA, Team HI 40s, Team HI 50s
 Opens Men: GAWK 9000, SCC Men Opens, Da Tua HC
 Opens Women: Fun Pals, AHA, SCC Women Black, Blueberry Meows (pending investigation for this category)

MHL 1 2025 Final Results

2025 MHL 1

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 SINGAPORE CRICKET CLUB	14	14	0	0	79	15	64	42
2	 ORA Hockey	14	9	1	4	50	22	28	28
3	 St Andrews Alumni	14	9	1	4	41	14	27	28
4	 JANSENITES HOCKEY CLUB	14	8	1	5	46	36	10	25
5	 TORNADOS HOCKEY CLUB	14	5	1	8	35	49	-14	16
6	 OVA - VJC	14	3	3	8	24	47	-23	12
7	 TEAM HI	14	2	2	10	12	50	-38	8
8	 SKA	14	1	1	12	10	64	-54	4

MHL 2 2025 Final Results

2025 MHL 1

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 Hollandse	14	13	1	0	70	16	54	40
2	 ORA Hockey	14	8	2	4	43	33	10	26
3	 Barkerites	14	7	3	4	34	28	6	24
4	 Jansenites	14	7	1	6	34	37	-3	22
5	 SINGAPORE CRICKET CLUB	14	6	1	7	28	37	-9	19
6	 Balestier Lions Hockey Club	14	4	1	9	29	44	-15	13
7	 Police Sports Association	14	2	5	7	28	46	-18	11
8	 SHF Cubs	14	2	0	12	25	50	-25	6

MHL 3 2025 Final Results

2025 MHL 3

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 TANNIBELLIES HOCKEY CLUB	10	7	1	2	26	19	7	22
2	 Singapore Silver Stick	10	6	2	2	25	9	16	20
3	 SA Alumni	10	6	1	3	25	16	9	19
4	 HYPERNOVAS HOCKEY CLUB	10	5	3	2	20	10	10	18
5	 TORNADOS HOCKEY CLUB	10	1	2	7	18	31	-13	5
6	 VARSITY SPORTS CLUB	10	0	1	9	7	36	-29	1

MHL 4 2025 Final Results

2025 MHL 4

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 SINGAPORE CRICKET CLUB	10	8	1	1	29	14	15	25
2	 SIKHS SPORTS CLUB	10	7	0	3	41	18	23	21
3	 SINGAPORE HOCKEY ALLIANCE	10	7	0	3	36	22	14	21
4	 HOLLANDSE CLUB	10	3	0	7	21	33	-12	9
5	 ACSOBASG Oldham Hockey	10	2	1	7	21	36	-15	7
6	 BARKERITES HOCKEY CLUB	10	2	0	8	12	37	-25	6

MHL 5 2025 Final Results

2025 MHL 5

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 OVA – VJC	14	12	2	0	63	13	50	38
2	 Singapore Silver Stick	14	12	1	1	37	8	29	37
4	 VANQUISHERS HOCKEY CLUB	14	7	1	6	37	20	17	22
5	 TORNADOS HOCKEY CLUB	14	4	4	6	25	31	-6	16
6	 SINGAPORE KHALSA ASSOCIATION	14	3	1	10	14	38	-24	10
7	 Lion City Hockey	14	1	5	8	14	50	-36	8
8	 EAGLES HOCKEY CLUB	14	0	2	12	8	43	-35	2

WHL 1 2025 Final Results

FBT Women's League 1

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 Jansenites	10	9	1	0	43	15	28	28
2	 SINGAPORE CRICKET CLUB	10	7	2	1	32	8	24	23
3	 Tannibellies	10	5	1	4	26	17	9	16
4	 TORNADOS HOCKEY CLUB	10	2	2	6	17	25	-8	8
5	 HOLLANDSE CLUB	10	2	2	6	13	31	-18	8
6	 Crescent HC	10	1	0	9	4	39	-35	3

WHL 2 2025 Final Results

2025 WHL 2

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 ActiveSG	8	8	0	0	27	4	23	24
2	 TEAM HI	8	5	2	1	20	10	10	17
3	 SINGAPORE CRICKET CLUB	8	4	2	2	18	14	4	14
4	 ACSOBASG OLDHAM	8	3	3	2	12	11	1	12
5	 SKA	8	4	0	4	12	13	-1	12
6	 Tannibellies	8	1	4	3	5	12	-7	7
7	 ORA SN	8	1	3	4	6	11	-5	6
8	 Jansenites	8	1	1	6	4	15	-11	4
9	 Crescents HC	8	1	1	6	2	16	-14	4

Indoor League 2025 Final Results

Men

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 EAGLES HOCKEY CLUB	6	5	0	1	38	12	26	15
2	 Vanquishers Hockey A	6	2	2	2	18	25	-7	8
3	 Hawks HC (Mens)	6	2	1	3	11	22	-11	7

Women

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 Buccaneers HC	6	6	0	0	48	11	37	18
2	 CRESCENT HOCKEY CLUB	6	3	1	2	28	17	11	10
3	 SINGAPORE CRICKET CLUB	6	2	1	3	23	28	-5	7
4	 Hawks HC (Womens)	6	0	0	6	7	50	-43	0

Boys Division 1

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 ST ANDREW'S ALUMNI	6	5	0	1	24	7	17	15
2	 ORA	6	5	0	1	25	15	10	15
3	 Active Sg Hockey Academy	6	1	0	5	11	23	-12	3
4	 Singapore Cricket Club	6	1	0	5	6	21	-15	3

[View full table](#)

Boys Division 2

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 OVA-VJC boys	6	5	1	0	26	3	23	16
2	 St Andrew's Sec Alumni B	6	3	2	1	13	13	0	11
3	 Silver Sticks – Sengkang Sec Boys	6	2	1	3	15	14	1	7
4	 ASRJC	6	0	0	6	0	24	-24	0

[View full table](#)

Boys Division 3

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 Lodras Hockey Singapore Boys	5	4	1	0	19	3	16	13
2	 Jansenites Academy Boys	5	3	2	0	20	5	15	11
3	 ACSOBA	5	3	0	2	15	8	7	9
4	 Crescent MI Boys	5	2	0	3	10	11	-1	6
5	 SAJC Buccaneers Boys	5	1	1	3	3	10	-7	4
6	 Vanquishers HC – CCKSS	5	0	0	5	3	33	-30	0

Girls Division 1

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 Singapore Cricket Club	6	5	0	1	28	12	16	15
2	 Active Sg Hockey Academy	6	4	1	1	21	8	13	13
3	 OVA-VJC Girls	6	2	1	3	10	13	-3	7
4	 Silver Sticks – Sengkang Sec Girls	6	0	0	6	1	37	-36	0

Girls Division 2

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 SAJC Buccaneers	6	2	3	1	6	5	1	9
2	 ORA	6	2	2	2	7	4	3	8
3	 ACSOBA	6	1	4	1	3	3	0	7
4	 Vanquishers HC – CCKSS	6	2	1	3	4	8	-4	7

Girls Division 3

Pos	Club	P	W	D	L	F	A	GD	Pts
1	 Tannibellies – EJC	4	4	0	0	17	0	17	12
2	 Jansenites Academy Girls	4	2	1	1	3	10	-7	7
3	 Crescent MI Girls	4	1	1	2	1	3	-2	4
4	 Northland-Jansenites	4	1	0	3	2	5	-3	3
5	 ASRJC	4	1	0	3	1	6	-5	3

APPENDIX 6: ROLL OF TECHNICAL OFFICERS

S/N	NAME OF TECHNICAL OFFICERS	TECHNICAL OFFICERS GRADE
1	Lilian Chee Lai Lin	Leading Panel
2	Tan Sue Taime, Bernetta	High Potential Panel
3	Khabaria Suketu Chandrakant	Centre Panel
4	Rilaini Sapari	Leading Panel
5	Chen Yixin Edith	Centre Panel
6	K. Ramamoorthy	International Panel
7	Lim Hui Min	Centre Panel
8	Sean Chen	International Panel
9	How Eng Choon	
10	G. Ramatas	
11	Tan Koon Kim, Cookie	
12	Kumarasan s/o Ramasamy	
13	Chew Meng Seong	
14	Muhammad Faizal Bin Hashim	
15	Lawrence Coelho	
16	Baranee Kumar	
17	Imran Butt	
18	Shahida Binte Hamzah	
19	Fong Geng	
20	Chloe Loh Yen Kei	
21	Ong Kwee Chuang	
22	D'sa Alban Sylvester Edwin	

APPENDIX 7: ROLL OF UMPIRES

S/N	Name of Umpire	Umpire Grade
1	Lim Hong Zhen	LEADING PANEL (OUTDOOR)
2	Tan Koon Kim Cookie	LEADING PANEL (OUTDOOR) INTERNATIONAL PANEL (INDOOR)
3	Valerie Koh	CENTRE PANEL (OUTDOOR)
4	Hari Shoran Silvarajoo	INTERNATIONAL PANEL (OUTDOOR)
5	K. Ramamoorthy	INTERNATIONAL (RETIRED)
6	Khabaria Suketu Chandrakant	INTERNATIONAL (RETIRED)
7	G.Ramatas	INTERNATIONAL (RETIRED)
8	Rahimah binte Abdul Aziz	INTERNATIONAL PANEL (INDOOR)
9	Sunny Wang	INTERNATIONAL PANEL (INDOOR)
10	Salan Ayob	INTERNATIONAL (RETIRED)
11	Mohammad Amin Bin Aiderus	INTERNATIONAL (RETIRED)
12	How Eng Choon	GRADE 1
13	Kumarasan s/o Ramasamy	GRADE 1
14	Chew Meng Seong	GRADE 1
15	Mark Alexander McGeoch	GRADE 1
16	Baranee Kumar	GRADE 1
17	Hashpal Singh	GRADE 1
18	Joven Teoh Jia Hng	GRADE 1
19	Kyle Teo Boon Kiat	GRADE 1
20	Gurmeet Singh	GRADE 2
21	Lim Xiang	GRADE 2
22	Sean Goh Wei Jie	GRADE 2
23	Sally Aldridge	GRADE 2
24	Fong Geng	GRADE 2
25	Lawrence Coelho Cajetan	GRADE 2
26	Danarajah A/L Sivapragasam	GRADE 2
27	D'sa Alban Sylvester Edwin	GRADE 2
28	Nadiah Ong Kia Hwee	GRADE 2
29	Butt Imran	GRADE 3
30	Matthew Lee Wai Tuck	GRADE 3
31	Jotham Neo	GRADE 3
32	Darshan Ramesh	GRADE 3
33	SRI GOPALAN NAIDU S/O SANDARA SEGARAN NAIDU	GRADE 3
34	Nazir Nathaniel Hub-Khan	GRADE 3
35	Alston Yeo	GRADE 3
36	Lim Wei Chang	GRADE 3
37	Sundip Gurung	GRADE 3
38	Chloe Loh Yen Kei	TRAINEE
39	Karthikeyan Sowndharya	TRAINEE
40	Casandra Peter Lionoth	TRAINEE
41	Ong Kwee Chuang	TRAINEE

42	Navika Manikandan	TRAINEE
43	Sivabhakthan s/o Sivasubramaniam	TRAINEE
44	SIMARNIRVAIR SINGH GHANGAS	TRAINEE
45	Kavanoor Janarthanam Tejeswar	TRAINEE

Singapore Hockey Federation
(Unique Entity Number: S92SS0120J)
(Registered under the Societies Act 1966 and the Charities Act 1994)

AUDITED FINANCIAL STATEMENTS

For the Financial Year Ended 31 March 2026



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Singapore Hockey Federation
AUDITED FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

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Singapore Hockey Federation

**STATEMENT BY THE EXECUTIVE COMMITTEE
For the Financial Year Ended 31 March 2026**

In the opinion of the Executive Committee,

- (a) the financial statements of Singapore Hockey Federation (the "Federation") together with the notes thereto are properly drawn up in accordance with the provisions of the Societies Act 1966, the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to present fairly, in all material respects, the state of affairs of the Federation as at 31 March 2026 and of the results, changes in funds and cash flows of the Federation for the year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Federation will be able to pay its debts as and when they fall due.

On behalf of the Executive Committee



.....
Mathavan Devdas
President



.....
Soo Hon Weng
Treasurer

Singapore

Date: 29 July 2026

INDEPENDENT AUDITOR'S REPORT

**To the Members of
Singapore Hockey Federation
For the Financial Year Ended 31 March 2026**

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Singapore Hockey Federation (the "Federation"), which comprise the statement of financial position as at 31 March 2026, and the statement of comprehensive income, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations"), and Financial Reporting Standards in Singapore ("FRSs") so as to present fairly, in all material respects, the state of affairs of the Federation as at 31 March 2026 and of the results, changes in funds and cash flows of the Federation for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Federation in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other matter

The financial statements of the Federation for the previous year ended 31 March 2025 were audited by another firm of auditor who expressed an unmodified opinion on those financial statements in their report dated 01 September 2025.

Other Information

Management is responsible for the other information. The other information comprises the Statement by the Executive Committee.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT

**To the Members of
Singapore Hockey Federation
For the Financial Year Ended 31 March 2026**

Report on the Audit of the Financial Statements (Cont'd)

Responsibilities of Executive Committee and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act and FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Federation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Federation or to cease operations, or has no realistic alternative but to do so.

The Council Member responsibilities include overseeing the Federation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Federation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

INDEPENDENT AUDITOR'S REPORT

**To the Members of
Singapore Hockey Federation
For the Financial Year Ended 31 March 2026**

Report on the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: (cont'd)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Federation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Federation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Executive Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion,

- (a) the accounting and other records required to be kept by the Federation have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act and the Charities Act and Regulations; and
- (b) the fund-raising appeal held during the period 01 April 2025 to 31 March 2026 has been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeal.

INDEPENDENT AUDITOR'S REPORT

**To the Members of
Singapore Hockey Federation
For the Financial Year Ended 31 March 2026**

Report on Other Legal and Regulatory Requirements (Cont'd)

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (a) the Federation has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Federation has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

The engagement partner on the audit resulting in this independent auditor's report is Lee Chong Xiang.

Tan, Chan & Partners

Tan, Chan & Partners
*Public Accountants and
Chartered Accountants*

Singapore

Date: 29 July 2026

Singapore Hockey Federation

STATEMENT OF FINANCIAL POSITION
As at 31 March 2026

	Note	2026 \$	2025 \$
ASSETS			
Non-current assets			
Plant and equipment	4	32,553	11,371
Right-of-use asset	5	122,793	—
		<u>155,346</u>	<u>11,371</u>
Current assets			
Prepayment		63,572	37,539
Trade and other receivables	6	67,221	26,379
Bank balances	7	880,277	1,001,603
		<u>1,011,070</u>	<u>1,065,521</u>
Total assets		<u><u>1,166,416</u></u>	<u><u>1,076,892</u></u>
LIABILITIES			
Non-current liability			
Lease liability	9	64,639	—
Current liabilities			
Trade and other payables	8	171,109	103,226
Lease liability	9	61,340	—
Deferred income	10	7,600	43,074
		<u>240,049</u>	<u>146,300</u>
FUNDS			
<u>Unrestricted fund</u>			
Accumulated fund		<u>157,298</u>	<u>154,639</u>
<u>Restricted funds</u>			
Trust fund	11	46,707	67,750
One Team Singapore fund ("OTSF")	12	657,723	708,203
		<u>704,430</u>	<u>775,953</u>
Total liabilities and funds		<u><u>1,166,416</u></u>	<u><u>1,076,892</u></u>

The accompanying notes form an integral part of the financial statements.

Singapore Hockey Federation

STATEMENT OF COMPREHENSIVE INCOME
For the Financial Year Ended 31 March 2026

	Note	Accumulated fund 2026 \$	Restricted funds 2026 \$	Total funds 2026 \$	Total funds 2025 \$
Income					
Income from generated funds	13	5,200	94,030	99,230	124,995
Income from charitable activities	14	1,567,170	152,119	1,719,289	1,487,917
Other income	15	25,996	35,579	61,575	63,870
Total income		1,598,366	281,728	1,880,094	1,676,782
Less: Expenditures					
Cost of charitable activities	16	817,763	112,190	929,953	1,067,417
Governance and administrative costs	17	769,662	241,061	1,010,723	941,645
Finance cost		8,282	—	8,282	1,776
Total expenditures		1,595,707	353,251	1,948,958	2,010,838
Net surplus/(deficit) for the financial year before taxation		2,659	(71,523)	(68,864)	(334,056)
Taxation	2.15	—	—	—	—
Net surplus/(deficit) for the financial year after taxation		2,659	(71,523)	(68,864)	(334,056)

The accompanying notes form an integral part of the financial statements.

Singapore Hockey Federation

STATEMENT OF CHANGES IN FUNDS
For the Financial Year Ended 31 March 2026

	Unrestricted funds	Restricted funds		Total funds
	Accumulated fund	Trust fund	OTSF	
	\$	\$ (Note 11)	\$ (Note 12)	\$
As at 01 April 2024	83,571	80,292	1,100,785	1,264,648
Surplus/(Deficit) for the financial year, representing total comprehensive income/(loss) for the financial year	71,068	(12,542)	(392,582)	(334,056)
As at 31 March 2025	154,639	67,750	708,203	930,592
Surplus/(Deficit) for the financial year, representing total comprehensive income/(loss) for the financial year	2,659	(21,043)	(50,480)	(68,864)
As at 31 March 2026	157,298	46,707	657,723	861,728

The accompanying notes form an integral part of the financial statements.

Singapore Hockey Federation

STATEMENT OF CASH FLOWS
For the Financial Year Ended 31 March 2026

	Note	2026 \$	2025 \$
Cash flows from operating activities			
Deficit before taxation		(68,864)	(334,056)
<u>Adjustments for:</u>			
Depreciation of plant and equipment	4	7,672	5,402
Depreciation of right-of-use assets	5	61,396	59,707
Interest expense	9	8,282	1,776
Operating surplus/(deficit) before changes in working capital		8,486	(267,171)
<u>Changes in working capital:</u>			
Prepayment		(26,033)	23,346
Trade and other receivables		(40,842)	7,323
Trade and other payables		67,883	3,886
Deferred income		(35,474)	26,196
Net cash flows used in from operating activities		<u>(25,980)</u>	<u>(206,420)</u>
Cash flows from investing activities			
Acquisition of plant and equipment	4	(28,854)	(8,611)
Net cash flows used in investing activities		<u>(28,854)</u>	<u>(8,611)</u>
Cash flows from financing activities			
Interest paid		(8,282)	(1,776)
Payment of principal portion of lease liability		(58,210)	(63,068)
Net cash flows used in financing activities		<u>(66,492)</u>	<u>(64,844)</u>
Net changes in cash and cash equivalents		(121,326)	(279,875)
Cash and cash equivalents at beginning of financial year		<u>1,001,603</u>	<u>1,281,478</u>
Cash and cash equivalents at end of financial year	7	<u>880,277</u>	<u>1,001,603</u>

The accompanying notes form an integral part of the financial statements.

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS For the Financial Year Ended 31 March 2026

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. GENERAL INFORMATION

Singapore Hockey Federation (the "Federation") is registered under the Societies Act 1966 and the Charities Act 1994 and is domiciled in the Republic of Singapore. It is an approved Institution of Public Character (IPC) from 31 March 2024 to 30 March 2027.

The registered address of the Federation is located at 57 Anchorvale Road, #02-08, Seng Kang Sports and Recreation Centre, Singapore 544964.

The principal activities of the Federation is encouraging, promoting, developing and controlling hockey field in Singapore.

The financial statements of the Federation for the financial year ended 31 March 2026 were authorised for issue by the Executive Committee on the date of the Statement by the Executive Committee.

2. MATERIAL ACCOUNTING POLICY INFORMATION

2.1 Basis of preparation

The financial statements have been drawn up in accordance with Financial Reporting Standards in Singapore ("FRSs"). The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements of the Federation are presented in Singapore Dollar ("S\$"), which is also the Federation's functional currency.

2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Federation has adopted all the new and amended standards which are relevant to the Federation and are effective for annual financial period beginning on 01 April 2025. The adoption of these standards did not have any material effect on the financial statements of the Federation.

2.3 Standards issued but not yet effective

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements.

The Executive Committee expects that the adoption of these new and amended standards will have no material impact on the financial statements in the year of initial application.

Singapore Hockey Federation

**NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026**

2. MATERIAL ACCOUNTING POLICY INFORMATION (Cont'd)

2.4 Foreign currency transactions and balances

Transactions in foreign currencies are measured in the functional currency of the Federation and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in the profit or loss.

2.5 Plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to initial recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to working condition for its intended use.

Depreciation is computed on a straight-line method over the estimated useful lives of the assets as follows:

	<u>Estimated useful lives</u>
Computers	3 years
Furniture and fittings	3 years
Games equipment	5 years
Office equipment	5 years
Renovation	3 years

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, estimated useful lives and depreciation method are reviewed at each reporting period and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising from derecognition of the assets is included in the profit or loss in the period that the assets are derecognised.

2.6 Impairment of non-financial assets

The Federation assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or where applicable, or when annual impairment assessment for an asset is required, the Federation makes an estimate of the asset's recoverable amount.

Singapore Hockey Federation

**NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026**

2. MATERIAL ACCOUNTING POLICY INFORMATION (Cont'd)

2.6 Impairment of non-financial assets (cont'd)

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and written down to its recoverable amount.

Impairment losses are recognised in the profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in the profit or loss.

2.7 Financial instruments

(a) Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when the Federation becomes party to the contractual provisions of the instruments.

At initial recognition, the Federation measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in the profit or loss.

Other receivables are measured at the amount of consideration to which the Federation expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the other receivables do not contain a significant financing component at initial recognition.

Subsequent measurement

Investments in debt instruments

Subsequent measurement of debt instruments depends on the Federation's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income ("FVOCI") and FVPL. The Federation only has debt instruments at amortised costs.

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

2. MATERIAL ACCOUNTING POLICY INFORMATION (Cont'd)

2.7 Financial instruments (cont'd)

(a) Financial assets (cont'd)

Subsequent measurement (cont'd)

Investments in debt instruments (cont'd)

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using effective interest method, less impairment. Gains and losses are recognised in the profit or loss when the assets are derecognised or impaired, and through the amortisation process.

Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in the profit or loss.

(b) Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Federation becomes a party to the contractual provisions of the financial instrument. The Federation determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, net of directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in the profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in the profit or loss.

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

2. MATERIAL ACCOUNTING POLICY INFORMATION (Cont'd)

2.8 Impairment of financial assets

The Federation recognises an allowance for expected credit losses (ECL) for all debt instruments and financial guarantee contracts not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Federation expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held of other credit enhancement that are integral to the contractual term.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-months ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For programme fee and other receivables, the Federation applies a simplified approach in calculating ECLs. Therefore, the Federation does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at the end of each reporting period. The Federation has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Federation considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Federation may also consider a financial asset to be in default when internal or external information indicates that the Federation is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Federation. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.9 Cash and cash equivalents

Cash and cash equivalents comprise cash at banks that are subject to an insignificant risk of changes in value.

2.10 Provisions

Provisions are recognised when the Federation has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources embodying economic benefits will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Singapore Hockey Federation

**NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026**

2. MATERIAL ACCOUNTING POLICY INFORMATION (Cont'd)

2.11 Employee benefits

Defined contribution plans

The Federation makes contribution to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to this national pension scheme are recognised as an expense in the period in which the related service is performed.

Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Federation has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.12 Leases

The Federation assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

(a) As lessee

The Federation applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Federation recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

Right-of-use assets

The Federation recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Federation at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.6 to the financial statements.

The Federation's right-of-use assets are presented in Note 5.

Singapore Hockey Federation

**NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026**

2. MATERIAL ACCOUNTING POLICY INFORMATION (Cont'd)

2.12 Leases (Cont'd)

(a) As lessee (cont'd)

Lease liabilities

At the commencement date of the lease, the Federation recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Federation and payments of penalties for terminating the lease, if the lease term reflects the Federation exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Federation uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Federation's lease liabilities are disclosed in Note 9 to the financial statements.

2.13 Income recognition

Income is recognised in the profit or loss to the extent that the Federation becomes entitled to the income, when it is probable that the income will be received; and when the amount of the income can be measured with sufficient reliability.

Donations

Donations are recognised when monies are received, except for committed donations and sponsorships that are recorded when there is certainty over the amount committed by the donors and over the timing of the receipt of the donations and sponsorships. The timing of the income recognitions is governed by the donor's intent. If the donor is silent, the donation is recognised as income in the year made. The timing of income recognition for restricted donations is the same as the unrestricted donations. Revenue from fundraising event is recognised when the event has occurred. Donations are recognised as and when received.

League income and all other incomes

Incomes from leagues and all other incomes are recognised as a point in time on receipt basis.

Singapore Hockey Federation

**NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026**

2. MATERIAL ACCOUNTING POLICY INFORMATION (Cont'd)

2.13 Income recognition (cont'd)

Government grants

Government grants are recognised when there is a reasonable assurance that the grant will be received and all the attaching conditions will be complied with. Where the grant relates to an asset, the fair value is recognised as deferred capital grant on the statement of financial position and is amortised to the profit or loss over the expected useful life of the relevant asset by equal annual instalments.

Government grants received that are subject to donor-imposed pre-conditions are deferred as liabilities until the Federation is able to meet the terms of the grants.

2.14 Contingencies

A contingent liability is:

- (a) a possible obligation that arises from past events whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Federation; or
- (b) a present obligation that arises from past events but is not recognised because:
 - (i) it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
 - (ii) the amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Federation.

2.15 Taxation

The Federation is registered as a charity under the Charities Act 1994 and is exempted from income tax under Section 13(1)(zm) of the Income Tax Act 1947.

2.16 Unrestricted funds

These represent funds received by the Federation that are expendable for any activity within the Federation at the discretion of the Executive Committee in furtherance of the Federation's objectives.

2.17 Restricted funds

Restricted funds are funds subject to specific trusts, which may be declared by the donors or with their authority such as in the literature of a public appeal or created through legal process, but still within the wider objects of the Federation.

Singapore Hockey Federation

**NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026**

2. MATERIAL ACCOUNTING POLICY INFORMATION (Cont'd)

2.17 Restricted funds (cont'd)

Restricted funds may only be utilised in accordance with the purposes established by the sources of such funds and are in contrast with unrestricted funds over which the board of management retains full control to use in achieving its Federation's purposes.

3. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Federation's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of the revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of reporting period. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

Management is of the opinion that there is no significant judgement made in applying accounting policies, and no estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

4. PLANT AND EQUIPMENT

	Note	Computers \$	Furniture and fittings \$	Games equipment \$	Office equipment \$	Renovation \$	Total \$
<u>Cost</u>							
As at 01 April 2024		54,772	4,728	3,613	—	57,375	120,488
Additions		—	3,270	—	5,341	—	8,611
As at 31 March 2025		54,772	7,998	3,613	5,341	57,375	129,099
Additions		25,174	3,680	—	—	—	28,854
As at 31 March 2026		79,946	11,678	3,613	5,341	57,375	157,953
<u>Accumulated depreciation</u>							
As at 01 April 2024		52,675	4,729	1,516	—	53,406	112,326
Depreciation	17	2,019	218	722	632	1,811	5,402
As at 31 March 2025		54,694	4,947	2,238	632	55,217	117,728
Depreciation	17	2,742	1,328	723	1,068	1,811	7,672
As at 31 March 2026		57,436	6,275	2,961	1,700	57,028	125,400
<u>Carrying amount</u>							
As at 31 March 2025		78	3,051	1,375	4,709	2,158	11,371
As at 31 March 2026		22,510	5,403	652	3,641	347	32,553

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

5. RIGHT-OF-USE ASSET

	Note	Office and storage space \$	Equipment \$	Total \$
<u>Cost</u>				
As at 01 April 2024				
and 31 March 2025		338,855	24,233	363,088
Additions		184,189	–	184,189
Derecognition		(338,855)	(24,233)	(363,088)
As at 31 March 2026		184,189	–	184,189
<u>Accumulated depreciation</u>				
As at 01 April 2024		282,377	21,004	303,381
Depreciation	17	56,476	3,231	59,707
As at 31 March 2025		338,853	24,235	363,088
Depreciation	17	61,396	–	61,396
Derecognition		(338,853)	(24,235)	(363,088)
As at 31 March 2026		61,396	–	61,396
<u>Carrying amount</u>				
As at 31 March 2025		2	(2)	–
As at 31 March 2026		122,793	–	122,793

6. TRADE AND OTHER RECEIVABLES

	2026 \$	2025 \$
Trade receivables	61,292	20,385
<u>Other receivables</u>		
Cash advances	175	227
Deposits	5,754	5,767
	5,929	5,994
Total trade and other receivables	67,221	26,379

Trade receivable due from a third party is unsecured, interest-free, and are generally settled on 30 (2025: 30) days' term. They are recognised at their original invoice amounts which represents their fair values on initial recognition.

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

6. TRADE AND OTHER RECEIVABLES (Cont'd)

Trade receivables that are past due but not impaired

The Federation has trade receivables amounting to \$50,675 (2025: \$9,990) that are past due at the end of the reporting period but not impaired. These receivables are unsecured and the analysis of their aging at the end of the reporting period is as follows:

	2026 \$	2025 \$
Not past due	10,617	10,395
Past due less than 30 days	46,915	9,950
Past due between 31 and 60 days	650	40
More than 60 days	3,110	—
	<u>61,292</u>	<u>20,385</u>

7. BANK BALANCES

	2026 \$	2025 \$
Cash at bank	<u>880,277</u>	<u>1,001,603</u>

8. TRADE AND OTHER PAYABLES

	2026 \$	2025 \$
Trade payables	<u>108,004</u>	<u>23,738</u>
<u>Other payables</u>		
Accrued operating expenses	23,075	15,650
CPF payables	14,617	19,871
Other payables	13,981	43,967
Provision for unutilised leaves	11,432	—
	<u>63,105</u>	<u>79,488</u>
Total trade and other payables	<u>171,109</u>	<u>103,226</u>

Trade payables due from a third party is unsecured, interest-free, and are generally settled on 30 to 90 (2025: 30 to 90) days' term. They are recognised at their original invoice amounts which represents their fair values on initial recognition.

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

9. LEASE LIABILITIES

Lease liabilities are presented in the statement of financial position as follows:

	2026 \$	2025 \$
Current	61,340	–
Non-current	64,639	–
	<u>125,979</u>	<u>–</u>

Reconciliation of liability arising from financing activities

	01.04.2025 \$	Cash flows \$	Non-cash changes Addition \$	Accretion of interest \$	Others \$	31.03.2026 \$
Current	–	(66,492)	58,210	8,282	61,340	61,340
Non-current	–	–	125,979	–	(61,340)	64,639
	<u>–</u>	<u>(66,492)</u>	<u>184,189</u>	<u>8,282</u>	<u>–</u>	<u>125,979</u>

	01.04.2024 \$	Cash flows \$	Non-cash changes Accretion of interest \$	Others \$	31.03.2025 \$
Current	63,068	(64,844)	1,776	–	–

The “Others” column relates to the reclassification of non-current portion of lease liability due to passage of time.

10. DEFERRED INCOME

	2026 \$	2025 \$
Deferred income	<u>7,600</u>	<u>43,074</u>

Movement during the financial year

At the beginning of the financial year	43,074	16,878
Received during the financial year	–	43,074
Amortisation of deferred income	<u>(35,474)</u>	<u>(16,878)</u>
At the end of the financial year	<u>7,600</u>	<u>43,074</u>

Deferred income pertains to the payment received from Sport Singapore for making payment to athletes on behalf of Sport Singapore.

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS For the Financial Year Ended 31 March 2026

11. TRUST FUND

The trust fund was set up on Year 2010 for the purpose of promoting and catering for a holistic athletic development to produce successful dedicated and responsible national league players, pursuant to the objectives of the Federations constitution. The trust funds comprise of bank balances of \$46,707 (2025: \$67,750).

	2026	2025
	\$	\$
<u>Movement during the financial year:</u>		
At the beginning of the financial year	67,750	80,292
Income received during the financial year	–	1,000
Expenditures incurred during the financial year	(21,043)	(13,542)
At the end of the financial year	<u>46,707</u>	<u>67,750</u>

12. ONE TEAM SINGAPORE FUND (“OTSF”)

OTSF is a matching grant to match dollar-to-dollar for every donation raised by the Federation, provided by the Singapore government to enhance high-performance sport (“HPS”) system for Team Singapore athletes. The donations and grants received for this fund are restricted to all HPS projects and initiatives that contribute to the HPS system. The grant is recognised in the period in which the grant is submitted and approved for disbursement.

	2026	2025
	\$	\$
<u>Movement during the financial year:</u>		
At the beginning of the financial year	708,203	1,100,785
Income received during the financial year	281,728	153,081
Expenditures incurred during the financial year	(332,208)	(545,663)
At the end of the financial year	<u>657,723</u>	<u>708,203</u>

13. INCOME FROM GENERATED FUNDS

	Unrestricted	Restricted		
	Accumulated			
	fund	OTSF	Total	Total
	2026	2026	2026	2025
	\$	\$	\$	\$
<u>Donations:</u>				
Tax deductible	200	93,246	93,446	121,445
Non-tax deductible	5,000	784	5,784	3,550
	<u>5,200</u>	<u>94,030</u>	<u>99,230</u>	<u>124,995</u>

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

14. INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted Accumulated fund	Restricted OTSF	Total	Total
	2026	2026	2026	2025
	\$	\$	\$	\$
Affiliation fee	11,100	—	11,100	10,200
Coaching fee	2,000	—	2,000	—
Competition income	10,496	—	10,496	11,150
Course fees	8,400	—	8,400	5,830
Government grants	1,288,619	148,686	1,437,305	1,243,312
League income	153,098	—	153,098	140,729
Sanction fee	1,800	—	1,800	4,000
Sponsorship income	29,772	3,433	33,205	2,316
Technical officer registration	120	—	120	—
Umpire appointment	59,945	—	59,945	67,240
Umpire registration	1,820	—	1,820	3,140
	<u>1,567,170</u>	<u>152,119</u>	<u>1,719,289</u>	<u>1,487,917</u>

15. OTHER INCOME

	Unrestricted Accumulated fund	Restricted OTSF	Total	Total
	2026	2026	2026	2025
	\$	\$	\$	\$
Government grants	18,639	—	18,639	21,930
Miscellaneous income	7,357	35,579	42,936	41,940
	<u>25,996</u>	<u>35,579</u>	<u>61,575</u>	<u>63,870</u>

16. COST OF CHARITABLE ACTIVITIES

	Unrestricted Accumulated fund	Restricted OTSF	Total	Total
	2026	2026	2026	2025
	\$	\$	\$	\$
Coach capability development	4,744	1,500	6,244	866
Competition expenses	193,394	82,371	275,765	439,711
Depreciation on right-of-use assets	61,396	—	61,396	59,707
Event costs	16,622	—	16,622	13,554
Balance carried forward to next page	<u>276,156</u>	<u>83,871</u>	<u>360,027</u>	<u>513,838</u>

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

16. COST OF CHARITABLE ACTIVITIES (Cont'd)

	Unrestricted Accumulated fund 2026 \$	Restricted OTSF 2026 \$	Total 2026 \$	Total 2025 \$
<i>Balance brought forward from previous page</i>	276,156	83,871	360,027	513,838
General expenses	—	—	—	501
League expenses	28,040	—	28,040	37,578
Local accommodation	—	—	—	1,737
Local transport	2,938	55	2,993	11,117
Medical expenses	305	984	1,289	(425)
Officials	—	—	—	75
Rental of facilities	297,454	—	297,454	304,075
Solicitude expenses	192	—	192	—
Training expenses	98,698	27,219	125,917	90,046
Umpire capability development	168	—	168	3,731
Umpire fee	113,812	61	113,873	105,144
	<u>817,763</u>	<u>112,190</u>	<u>929,953</u>	<u>1,067,417</u>

17. GOVERNANCE AND ADMINISTRATIVE COSTS

	Unrestricted Accumulated fund 2026 \$	Restricted Trust fund 2026 \$	OTSF 2026 \$	Total 2026 \$	Total 2025 \$
Accounting fees	24,638	—	—	24,638	26,375
Administrative fees	51	—	62	113	6,669
Athletes assistance	—	21,000	—	21,000	16,648
Audit fees	9,183	—	—	9,183	30,200
Bank charges	2,665	43	17	2,725	1,738
Coaching fees	64,840	—	22,240	87,080	48,920
Condolences expenses	2,197	—	—	2,197	—
Course expenses	33,322	—	1,563	34,885	14,216
Depreciation on property, plant and equipment	7,137	—	535	7,672	5,402
Fines and penalty	92	—	—	92	—
Foreign exchange loss	1,133	—	551	1,684	1,780
Foreign Worker Levy	4,700	—	2,600	7,300	6,600
General expenses	—	—	—	—	(198)
Insurance	13,336	—	35,279	48,615	35,765
Internship allowance	3,910	—	—	3,910	12,288
IT maintenance	10,905	—	—	10,905	3,650
<i>Balance carried forward to next page</i>	<u>178,109</u>	<u>21,043</u>	<u>62,847</u>	<u>261,999</u>	<u>210,053</u>

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

17. GOVERNANCE AND ADMINISTRATIVE COSTS (Cont'd)

	Unrestricted	Restricted			
	Accumulated	Trust	OTSF	Total	Total
	fund	fund			
	2026	2026	2026	2026	2025
	\$	\$	\$	\$	\$
<i>Balance brought forward from previous page</i>	178,109	21,043	62,847	261,999	210,053
Marketing expenses	—	—	—	—	400
Medical expenses	484	—	—	484	157
Meeting expenses	—	—	—	—	725
Membership fees	4,152	—	—	4,152	4,692
Office expenses	2,097	—	—	2,097	2,605
Office supplies	—	—	—	—	248
Part time staff	68,356	—	41,046	109,402	107,550
Platform charges.sg	619	—	(222)	397	222
Postage and courier	1,870	—	—	1,870	167
Printing and stationery	368	—	—	368	6,081
Professional fees	—	—	—	—	70
Recruitment expenses	23	—	—	23	—
Refreshment	400	—	—	400	1,574
Repairs and maintenance	15,910	—	—	15,910	14,517
Staff costs:					
Salary	392,288	—	77,719	470,007	402,972
Bonus	21,396	—	—	21,396	56,598
CPF	62,281	—	14,119	76,400	75,648
SDL	902	—	232	1,134	1,117
Small value assets	3,195	—	2,598	5,793	5,160
Storage fees	8,001	—	—	8,001	7,776
Subscriptions	5,586	—	21,679	27,265	25,047
Telecommunications	2,296	—	—	2,296	2,283
Travelling expenses	1,329	—	—	1,329	—
Website maintenance	—	—	—	—	15,983
	769,662	21,043	220,018	1,010,723	941,645

18. KEY MANAGEMENT PERSONNEL COMPENSATION

For the purposes of these audited financial statements, parties are considered to be related to the Federation, if the Federation, its members and/or its key management personnel has the ability to directly or indirectly, to control the party or exercise significant influence over the party in making financial or operating decisions, or vice versa, or where the Federation, its members and its key management personnel and the party are subject to common control or common significant influences. Related parties may be individuals or other entities.

No compensation was made to any member of the Executive Committee of the Federation for both the reporting periods, as their appointments are honorary.

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

19. LEASE

Federation as a lessee

The Federation has a lease contract for apartment flat.

(a) The carrying amounts of lease liabilities and the movements during the financial year are disclosed in Note 9 and the maturity analysis of lease liabilities is disclosed in Note 23 to the financial statements.

(b) Amounts recognised in the profit or loss

	2026	2025
	\$	\$
Depreciation of right-of-use asset	61,396	59,707
Interest expense on lease liability	8,282	1,776
Total amount recognised in the profit or loss	<u>69,678</u>	<u>61,483</u>

(c) Total cash outflows

The Federation had total cash outflows for lease of \$66,492 (2025: \$64,844) during the year.

20. FAIR VALUE OF ASSETS AND LIABILITIES

No financial assets or liabilities were measured at fair value as at financial year end.

The carrying amounts of financial assets and liabilities on the statement of financial position approximate their respective fair values either due to the relatively short-term maturity of these financial instruments or that they are floating rate instruments that are re-priced to market interest rates on or near the end of the reporting period.

The Executive Committee considers that the carrying amounts of financial assets and liabilities recorded at amortised cost in the financial statements approximate their fair values.

21. FUND MANAGEMENT

The primary objective of the Federation's fund management is to ensure that the funding from members and other sources are properly managed and used to support its operations.

The Federation manages its fund structure and makes adjustments to it, in light of changes in economic conditions. No changes were made to the objectives, policies or processes during the financial years ended 31 March 2026 and 2025 respectively. The Federation is not subjected to externally imposed capital requirements.

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS For the Financial Year Ended 31 March 2026

22. FINANCIAL INSTRUMENTS

At the reporting date, the aggregate carrying amounts of financial assets at amortised cost and financial liabilities at amortised cost were as follows:

	Note	2026 \$	2025 \$
<u>Financial assets</u>			
Trade and other receivables	6	67,221	26,379
Bank balances	7	880,277	1,001,603
Financial assets carried at amortised cost		947,498	1,027,982
<u>Financial liabilities</u>			
Lease liabilities	9	125,979	–
Trade and other payables	8	171,109	103,226
Less: Provision for unutilised leaves		(11,432)	–
Financial liabilities carried at amortised cost		285,656	103,226

23. FINANCIAL RISK MANAGEMENT

The Federation's activities expose it to a variety of financial risks from its operations. The key financial risks include credit risk and liquidity risk.

The Executive Committee review and agree policies and procedures for the management of these risks, which are executed by the management team. It is, and has been throughout the current and previous financial year, the Federation's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Federation's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Federation's exposure to these financial risks or the manner in which it manages and measures the risks.

Credit risk

Credit risk is the potential financial loss resulting from the failure of a customer or a counterparty to settle its financial and contractual obligations to the Federation, as and when they fall due. The Federation's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including investment and cash), the Federation minimises credit risk by dealing exclusively with high credit rating counterparties.

The Federation has a credit policy in place and the exposure of credit risk is monitored on an on-going basis. Credit evaluations are performed on all customers requiring credit over a certain amount. The Federation does not require collateral in respect of trade and other receivables.

The Federation considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

Singapore Hockey Federation

**NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026**

23. FINANCIAL RISK MANAGEMENT (Cont'd)

Credit risk (cont'd)

The Federation has determined the default event on a financial asset to be when internal and/or external information indicates that the financial asset is unlikely to be received, which could include default of contractual payments due for more than 90 days, or there is significant difficulty of the counterparty.

The Federation determined that its financial assets are credit-impaired when:

- There is significant difficulty of the debtor
- A breach of contract, such as a default or past due event
- It is becoming probable that the debtor will enter bankruptcy or other financial reorganisation
- There is a disappearance of an active market for that financial asset because of financial difficulty

The Federation's current credit risk grading framework comprises the following categories:

Category	Definition of category	Basis for recognising expected credit loss (ECL)
I	Counterparty has a low risk of default and does not have any past-due amounts.	12-month ECL
II	Amount is >30 days past due or there has been a significant increase in credit risk since initial recognition.	Lifetime ECL – not credit-impaired
III	Amount is >90 days past due or there is evidence indicating the asset is credit-impaired (in default).	Lifetime ECL – credit-impaired
IV	There is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.	Amount is written off

The table below details the credit quality of the Federation's financial assets, as well as maximum exposure to credit risk by credit risk rating categories:

	Note	Category	12-month or lifetime ECL	Gross carrying amount \$	Loss allowance \$	Net carrying amount \$
31 March 2026						
Trade receivables	6	Note1	Lifetime ECL	61,292	–	61,292
Other receivables	6	I	12-month ECL	5,929	–	5,929
					<u>–</u>	

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

23. FINANCIAL RISK MANAGEMENT (Cont'd)

Credit risk (cont'd)

The table below details the credit quality of the Federation's financial assets, as well as maximum exposure to credit risk by credit risk rating categories: (cont'd)

	Note	Category	12-month or lifetime ECL	Gross carrying amount	Loss allowance	Net carrying amount
				\$	\$	\$
<u>31 March 2025</u>						
Trade receivables	6	Note1	Lifetime ECL	20,385	—	20,385
Other receivables	6	I	12-month ECL	5,994	—	5,994
					—	

Trade receivables (Note1)

Loss allowance for trade receivables is measured at an amount equal to lifetime ECL. The ECL on trade receivables are estimated using a provision matrix by reference to historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment. At the reporting date, no loss allowance for trade receivables was required.

Other receivables

Loss allowance for other receivables is measured at an amount equal to lifetime ECL, which is consistent with the approach adopted for trade receivables. The ECL on other receivables are estimated by reference to track record of the counterparties, their business and financial conditions where information is available, and knowledge of any events or circumstances impeding recovery of the amounts. At the reporting date, no loss allowance for other receivables was required.

Liquidity risk

Liquidity risk refers to the risk that the Federation will not be able to meet its financial obligations as and when they fall due. The Federation's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Federation's reputation.

In the management of liquidity risk, the Federation monitors and maintains a level of cash and bank balances deemed adequate by the Federation to finance its operations and mitigate the effects of fluctuations in cash flows.

Singapore Hockey Federation

NOTES TO THE FINANCIAL STATEMENTS
For the Financial Year Ended 31 March 2026

23. FINANCIAL RISK MANAGEMENT (Cont'd)

Liquidity risk (cont'd)

Analysis of financial instruments by remaining contractual maturities

During the prior financial year, all financial liabilities at the end of the reporting period were repayable within one year from the reporting date.

The following table summarises the maturity profile of the Federation's financial assets used for managing liquidity risk and financial liabilities at the end of the financial reporting period based on contractual undiscounted repayment obligation:

	Note	Carrying amount \$	Contractual cash flow \$	One year or less \$	One to five years \$
31 March 2026					
<u>Financial assets:</u>					
Trade and other receivables	6	67,221	67,221	67,221	—
Bank balances	7	880,277	880,277	880,277	—
Total undiscounted financial assets		947,498	947,498	947,498	—
<u>Financial liabilities</u>					
Lease liabilities	9	125,979	132,984	66,492	66,492
Trade and other payables	8	171,109	171,109	171,109	—
Less: Provision for unutilised leaves	8	(11,432)	(11,432)	(11,432)	—
Total undiscounted financial liabilities		285,656	292,661	226,169	66,492
Total net undiscounted financial assets/(liabilities)		661,842	654,837	721,329	(66,492)

